# **EDION Corporation**

# EDION Corporation Ticker code: 2730(TYO)

## http://www.edion.com/

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# ANNUAL REPORT

# Annual Report 2015 Fiscal Year Ended March 31, 2015



# **Management Principle**

Achieving the principle of Customers First through high-quality products and reliable service

# **Corporate Message**

# Reassuring Feelings and Lasting Satisfaction

We transmit our corporate message, Reassurance and Lasting Satisfaction, to customers to communicate our commitment to Customers First through high-quality products and reliable service in an easy-to-understand manner, and strive to enhance our brand value so that all stakeholders including our customers can recognize, understand and empathize with our brand. Provision of high-quality products

> Reliable service

We offer reliable customer service so that our customers can continue using the products in their best condition

products we provide value and

satisfaction together with fun, affluence and convenience

We do not simply sell

through our products.

for a long time.

# Attractive products Reassuring feelings Reassuring prices Quality service Continuous delivery

Lasting satisfaction



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### Disclaimer regarding Forward-Looking Statements

This document contains forward-looking statements based on currently available information that EDION Corporation and the EDION Group consider to be reasonable. Actual results may differ materially from those projected, due to various risks and uncertainties, including, but not limited to, economic fluctuations, unstable product demand, changes in domestic and/ or overseas regulations, as well as changes in accounting standards/practices. Information contained in this Annual Report does not constitute a solicitation for the sale or purchase of any security or other investment. All investment decisions are the exclusive responsibility of the investor.

# **EDION Corporation Annual Report 2015**

# **Group History**

Mar. 2002	DEODEO Corporation based in the the Chubu region, established EDIO
Apr. 2005	EDION Corporation acquired 10 region by a way of a share-for-sh
Feb. 2007	EIDEN Co., Ltd. acquired 100% of
Mar. 2007	EDION Corporation invested addi (40% of outstanding shares in tota
June 2007	EDION Corporation acquired 40% and Hokuriku regions, converting
Oct. 2007	EDION Corporation established T strengthen its business base in the
Oct. 2008	Tokyo EDION Corporation acquire
Feb. 2009	EIDEN Co., Ltd. merged with TOK
May 2009	Initiated home remodeling busin
Oct. 2009	DEODEO Corporation merged v to EDION WEST Corporation.
Oct. 2009	EIDEN Co., Ltd. changed its com
Oct. 2009	EDION Corporation began offeri Internet access service, EDION k
Mar. 2010	EDION Corporation established
Oct. 2010	EDION Corporation merged with
Oct. 2010	EIDEN COMMUNICATIONS Co., to EDION COMMUNICATIONS operations.
Apr. 2011	EDION Corporation merged with
Oct. 2011	EDION Corporation acquired all
Apr. 2012	3Q House System Co., Ltd., a sub Corporation, and established a f including home improvement, sc
Apr. 2012	EDION Corporation jointly inves reuse and recycling business.
July 2012	EDION Corporation introduced
Oct. 2012	EDION Corporation unified its m into EDION.
Aug. 2013	EDION Corporation formed a ca and increased their capital by a
Oct. 2014	EDION Corporation split and tra
Feb. 2015	EDION Corporation won an <i>Adv</i> Trade and Industry) as the first r

Chugoku, Shikoku, and Kyushu regions, and EIDEN Co., Ltd. based in DN Corporation through the equity transfer method.

00% ownership of MIDORI DENKA Co., Ltd. based in the Kinki share exchange.

f the outstanding shares in Mitsuishi Denka Center Co., Ltd.

litional capital to acquire more shares in Ishimaru Denki Co., Ltd. tal), converting it to a consolidated subsidiary.

% of the outstanding shares in 3Q Co., Ltd. based in the Hokkaido ; it to a consolidated subsidiary.

TOKYO EDION Corporation, a wholly-owned subsidiary, to ne Kanto region.

red all remaining outstanding shares in Ishimaru Denki Co., Ltd.

YO EDION Corporation, Ishimaru Denki Co., Ltd. and others.

ness operations.

with MIDORI DENKA Co., Ltd. and changed its company name

npany name to EDION EAST Corporation.

ing WiMax (Worldwide Interoperability for Microwave Access) KuaL net.

I the EDION Product Performance Testing Laboratory.

th EDION WEST Corporation and EDION EAST Corporation.

., Ltd., a consolidated subsidiary, changed its company name Corporation, and consolidated the mobile phone business

th COMNET Co., Ltd.

all remaining outstanding shares in 3Q Co., Ltd.

Ibsidiary, changed its company name to EDION HOUSE SYSTEM framework to strengthen the housing equipment business, olar power generation systems and all-electric homes.

sted in E.R. JAPAN Corporation, a subsidiary that engages in the

the Reassurance Warranty Card.

nultiple store brands, Ishimaru, EIDEN, MIDORI and DEODEO,

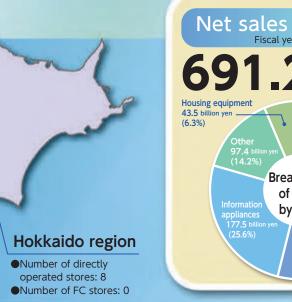
apital and business alliance with the LIXIL Group Corporation Illotment of new shares to a third party.

ansferred the operation of home improvement stores.

vanced Remodeling Contractor Award (Ministry of Economy, retailer of home electrical appliances in Japan to do so.

Outline of the EDION Group

# The EDION Group operates a network of over 1,200 retail stores across Japan.

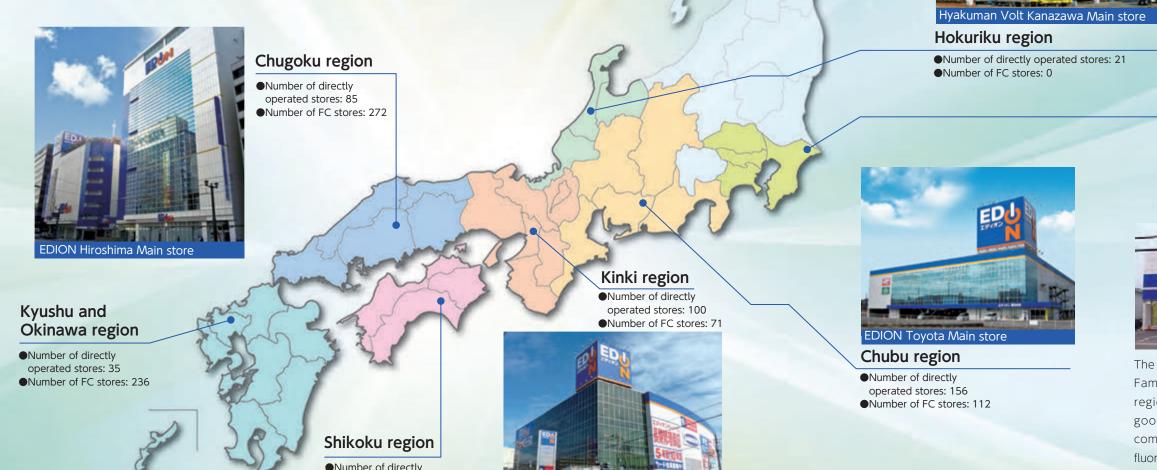


# The Group engages in a variety of businesses, aiming to be a company that continually endeavors to provide richness and abundance in our customers' lives.

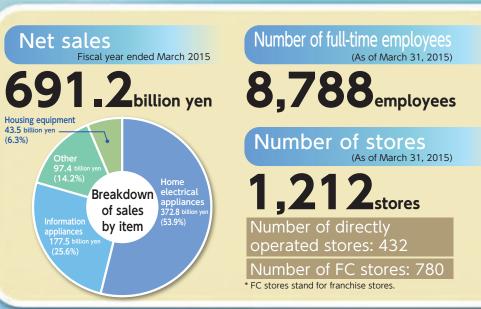
The EDION Group runs community-based stores under the following store brands: *EDION*, which EDION Corporation operates in the Kanto, Chubu, Kinki, Chugoku, Shikoku, and Kyushu and Okinawa regions; and *Hyakuman Volt*, which 3Q Co., Ltd., our subsidiary, operates in the Hokuriku and Hokkaido regions.

operated stores: 17

Number of FC stores: 89



EDION Tovonaka store





 Number of directly operated stores: 10
Number of FC stores: 0



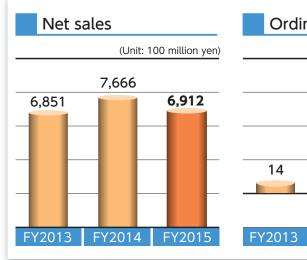
## **Franchise stores**

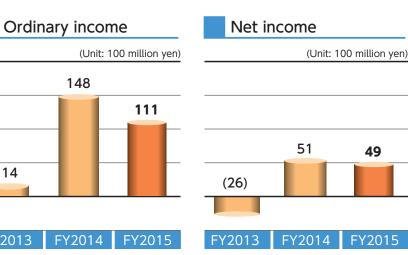
The Group offers meticulous services to customers in each region.

The EDION Group has been opening small-scale stores called EDION Family Shops. As a neighborhood store close to customers in each region, EDION Family Shops offer a wide selection of consumable goods to enhance convenience for customers and also conduct community-based business activities, including an electric bulb and fluorescent lamp replacement service.

# Financial Highlights

Business term	10th	11th	12th	13th	14th
Fiscal year	FY ended March 2011	FY ended March 2012	FY ended March 2013	FY ended March 2014	FY ended March 2015
Net sales (million yen)	901,010	759,025	685,145	766,699	691,216
Ordinary income (loss)(million yen)	34,435	16,384	1,476	14,883	11,118
Net income (loss) (million yen)	16,211	3,697	(2,640)	5,149	4,929
Comprehensive income (loss)(million yen)	17,371	6,009	(2,395)	5,122	5,494
Net assets (million yen)	155,947	144,229	138,489	146,756	145,086
Total assets (million yen)	403,399	362,653	378,087	385,799	367,338
Book-value per share (yen)	1,376.18	1,384.69	1,361.19	1,325.29	1,389.43
Earnings (loss) per share (yen)	157.76	35.87	(25.80)	48.42	45.77
Shareholders' equity ratio (%)	34.97	39.53	36.56	37.96	39.48
Return on equity (%) (ROE)	12.06	2.60	(1.88)	3.62	3.38
Price earnings ratio (times) (PER)	4.48	16.17	_	11.88	19.75
Price book-value ratio (times) (PBR)	0.51	0.42	0.32	0.43	0.65
Cash flows from operating activities (million yen)	41,832	15,133	(4,643)	45,741	(17,215)
Cash flows from investing activities (million yen)	(16,538)	(10,231)	(13,400)	(13,154)	(3,774)
Cash flows from financing activities (million yen)	(23,168)	(14,210)	17,325	(22,259)	9,697
Cash and cash equivalents at the end of the period (million yen)	19,989	10,685	9,967	20,293	9,001
Number of stores	1,130	1,176	1,177	1,212	1,212
Capital expenditure (million yen)	20,242	9,163	15,670	20,068	12,162
Number of employees [Average number of temporary employees not included in the above numbers]	10,022 [7,095]	9,759 [6,502]	9,602 [6,450]	9,109 [6,894]	8,788 [6,749]





## **Business Performance**

In the current fiscal year (April 1, 2014 to March 31, 2015), the Japanese economy experienced ups and downs. Corporate earnings continued to improve due to the policies implemented by the government and the Bank of Japan and the continued depreciation of the yen, while there were also some negative factors, such as a backlash from the robust sales induced by last-minute demand prior to the consumption tax rate hike in April 2014 and the slowdown in the overseas economy.

Consumer spending remained sluggish due to stagnant consumption caused by the consumption tax rate hike, a decline in real wages caused by rising prices induced by the depreciation of the yen, and unfavorable weather in the summer.

In the home electrical appliance retail sector, sales of air conditioners and refrigerators were weak due to the reaction to the rise in demand before the consumption tax rate hike and unprecedented bad weather in the summer. Sales of personal computers, which increased in the first half of the current fiscal year due to replacement demand for Windows XP, were sluggish after October 2014 because of a reaction to strong sales related to replacement purchases. Meanwhile, sales of high added value and high-priced goods, such as 4K television sets and cordless stick vacuum cleaners, grew steadily. In addition, the increase in the number of foreign tourists to Japan led to a significant rise in inbound demand, mainly in metropolitan areas.

In this environment, the EDION Group increased the number of stores that handle "*Pack de Refo*," a home improvements package for remodeling existing domestic plumbing in our *Eco-Living & Solar Power* goods (home improvements, photovoltaic power generation systems, and all-electric homes), on which we have focused for several years. In addition, the Group took steps to create a solid work management system, including the development of human resources at home improvements training centers at four locations in Japan, to meet expanding demand. The Group also set up the Eco-Living & Solar Power Division in October 2014 with the aim of strengthening its internal systems, stepping up support for its branches, and enhancing sales promotion activities specifically for the home improvements business.

The EDION Group opened eight directly-operated home electrical appliance retail stores, including *Matsuyama Main Store* (Ehime), closed four directly-operated home electrical appliance retail stores and relocated three stores, including *Fukuyama Main Store* (Hiroshima). The Group also opened two directly operated non-home electrical appliance retail stores and closed nine directly operated non-home electrical appliance retail stores. Meanwhile, the number of franchise stores increased by three (net). As a result, the number of stores at the end of the current fiscal year totaled 1,212, including 780 franchise stores.

Consequently, the EDION Group posted net sales of 691,216 million yen (90.2% of the previous year), operating income of 10,745 million yen (78.3% of the previous year), ordinary income of 11,118 million yen (74.7% of the previous year), and net income of 4,929 million yen (95.7% of the previous year).

# Directors

# We continue offering reassurance and satisfaction to our customers, shareholders and the communities.



Independent Director

Shimon Takagi

Senior Vice President

Tsuneo Mishima Chief Eco-Living & Solar-Power Business Officer

Independent Director

Shozo Ishibashi Senior Executive Vice President

> Masayuki Umehara Chief Administrative Officer

Senior Vice President

Yuji Ikehata

General Manager of Marketing Department, Marketing Division

Deputy Chairman, Representative Director

Shoichi Okajima Chairman, Representative Director of 3Q Co., Ltd.

President, Representative Director of EDION COMMUNICATIONS Corporation

Senior Executive Vice President

Seiichi Funamori Chief Logistics Services Officer

President. Chairman.

Masataka Kubo

Representative Director

Vice President Norio

Yamasaki Chief Corporate Planning Officer

Senior Executive Vice President

Hirohisa Kato Chief Marketing Officer

Senior Executive

Senior Vice President

Takahiro Kato

General Manager of Merchandizing Department, Marketing Division

Senior Vice President

Kazumasa Doho Chief Franchise Officer

Senior Vice President

Kaoru Koyano Deputy Chief Corporate Planning Officer

Interview with President

Maintaka L.

President, Chairman, and Representative Director

Could you tell us about the financial results for the fiscal year ended March 31, 2015?

A

In the fiscal year ended March 31, 2015, personal consumption slowed down in reaction to the last-minute rise in demand ahead of the consumption tax rate hike in April 2014. In addition, in summer, we had unprecedented unfavorable weather, especially in western Japan where most of our stores are located, causing sales of air conditioners and refrigerators to decline substantially. Although we tried hard to reduce expenses accordingly, we were not able to make up for the sharp decrease in sales. Consequently, we saw our net sales and profits decrease from the previous fiscal year, with net sales of 691.2 billion yen (down 9.8%), ordinary income of 11.1 billion yen (down 4.3%).



In the fiscal year ended March 31, 2015, we saw net sales and profits decrease from the previous fiscal year due to a reaction to the last minute rise in demand ahead of the consumption tax rate hike in April 2014.

In the fiscal year ending March 31, 2016, we will strive to establish a foundation for future business development.

> Could you explain the Company's store opening strategy?

Store construction costs have increased around 30 to 40% compared to four years ago, since prices of construction materials soared due to strong construction demand associated with reconstruction after the Great East Japan Earthquake and economic recovery in Japan. Therefore, we have restrained the opening of stand-alone stores and mainly located in shopping malls as a tenant, which does not require a huge initial investment. In addition, we will examine concrete ideas to open stores in eastern Japan where we have fewer stores at present, with a view to developing our business there in the future.



Could you describe the Group's projection of financial results for the fiscal year ending March 2016?

Personal consumption is finally on the upswing after the slump caused by the consumption tax rate hike. We saw sales of high-value added home electrical appliances, such as energy-saving air conditioners and refrigerators, grow from April 2015. Since we have set net sales of 100 billion yen as our medium-term target for the home improvements business on which we have focused, we will completely revamp our systems, including customer service system and work management system. In addition, since Internet shopping has increased in importance to our business, we will strengthen cooperation between our brick-and-mortar stores and Internet store. In the current fiscal year, we will try to achieve our targets steadily and establish a foundation for future business development.



# Store development

# We aim to open more attractive stores.

•Newly opened stores •Relocated and refurbished stores



# **Business development**

We will promptly respond to diversified markets and new demand for further growth.

- Eco-living & solar power goods business
- E-commerce business
- Internet service provider business
- Energy management & support service business

# Service

We will always put ourselves in our customers' shoes and provide our customers with the services and support they need without fail.

•Well-established after-sales service Card strategy Meticulously serving customers

# **Activities**

Store development

# Newly opened stores



# Relocated and refurbished stores



# EDION's **Activities**





# We aim to open more attractive stores.

EDION Matsuyama Main store (Ehime)

We have been opening new stores actively with the aim of boosting sales and profits. To improve profitability, we have tried to open stores tailored to the needs of the customers in each region and the size of the market. We have been intensively opening new stores in western Japan, where we have many existing stores, to raise profitability by enhancing the efficiency of our logistics networks and advertising. We opened 27 new stores, mainly in western Japan, in fiscal 2015.



We operate many stores across Japan. With the passage of time, some of them have failed to properly meet the requirements of their market areas, such as location and size. In addition, the advent of new products has sometimes changed demand. To cope with such changes in the market, we have actively relocated and refurbished existing stores. In fiscal 2015, we relocated eight stores and refurbished many existing stores to respond to changes in customers' demand, including the introduction of a sales floor specializing in home

> improvement, an area that we have been focusing on.

# **Activities**

We are not only marketing home electrical appliances, but also Business Development

# proposing and offering services to our customers with our eyes focused on their entire lives.

# Eco-living & solar power goods business

We have been focusing on expanding the eco-living & solar power goods business, including home improvement, photovoltaic power generation systems, and all-electric homes. After making a full-scale entry into the home improvement business in fiscal 2009, we saw our sales increase steadily and achieved a leading position as a retailer. Above all, as the Japanese government includes promotion of the home improvement market as one of its growth strategies, the home improvement business is expected to expand in the future. Since we also regard the home improvement business as our next growth engine, we have been striving to improve the store environment and develop store managers, while increasing the number of stores that handle home improvement goods. In addition, we established home improvement training centers at four locations in Japan to foster workers and raise their skills and increase the number of improvement work supervisors, so that we can offer customers a home improvement proposal to live a comfortable life and create a solid work management system that meets the demands of customers.

# Home improvement



\* Prices in the photo were as of the end of July 2015.

# All-electric home

Against the backdrop of increased awareness of energy conservation and saving, many people have recently become interested in highly energy

efficient all-electric homes. Demand for energy conservation is expected to increase further in the future. We will upgrade the services offered by our qualified staff members, including proposal of the EcoCute and IH cooking heater that are best suited to a customer's home and the adequate installation of these appliances.







Our home improvement service is being well received by consumers due to the following reasons: (1) we have introduced an easy-to-understand and transparent price package, which includes construction costs, such as installation and demolition work, so that customers can consider home improvement easily just like when they purchase home electrical appliances; and (2) customers can touch and feel the products at our stores beforehand, gaining a sense of reliability. We have been offering Puchi de Refo, an equipment replacement service, covering items such as range hoods and built-in dishwashing machines, and Pack de Refo, a re-modeling of existing domestic plumbing including interior finishing work, such as the walls and floors of kitchens, bathrooms, and toilets. In addition, in some of our large-scale stores, we have begun offering Home de Refo, which meets various remodeling demands: from completely remodeling the interior and exterior of a house to a partial home improvement, such as an entrance door, external walls, roofing, tatami mats, and a garden room.

# Photovoltaic power generation system

Demand for domestic photovoltaic power generation systems is likely to continue growing stably, since the system has advantages such as a high power saving effect and easing of electricity supply/demand imbalance during peak

hours. With the feed-in tariff rates having been recently reviewed, the consciousness of electricity self-sufficiency has increased. Consequently, the market for energy-related goods, such as rechargeable batteries and HEMS, is expected to expand. We will propose our customers a more comfortable and better lifestyle through the sale of energy-related combined equipment.







# **Activities**

### We will promptly respond to diversified markets and new demand for further growth. Business Development

# **E-commerce business**



We operate EDION Net Shop to cope with the customer preference to shop on the Internet that has been expanding year by year in the home electrical appliance market. To meet the diversified needs of customers who use our Internet shop, we carry a wide selection of goods other than home electrical appliances, including the handling of new goods,

such as household sundries, beverages, and food. In service only available on EDION Net Shop to accept addition to the expanding of product lineups, we have introduced new services, including the Guaranteed Lowest Price scheme under which customers can purchase goods through us without spending too much time comparing the prices with those of our competitors and Exchange Guarantee, a

an exchange of products that have been unpacked but not used. Furthermore, we have stepped up our logistics system to enhance delivery capacity along with the expansion of sales. We will further strengthen our lineup and services to increase our market share in the Internet market in the future.

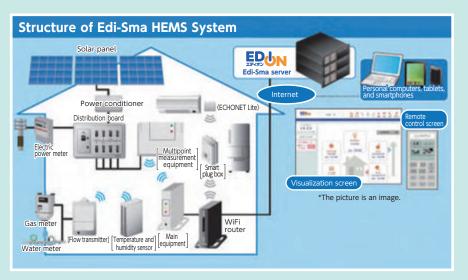


If you order the wrong item, you can return it and get an exchange **Exchange Guarantee** Accept an exchange of our designated home electrical appliances \* Exchange is subject to our guarantee condition Companies subject to the scheme: Our designated competitors—five major retailers of home electrical appliances Guaranteed Lowest Price scheme Please feel free to contact us by e-mail for inquir

## Amenity, Reassurance, and Low Price EDION Net FLET's Hikari and ADSL provider Mobile Internet service **Enjoy** net Kualnet Main service plans •Main service plans OWiMAX plan ○ISP supporting NTT FLET's service ○SoftBank BB business tie-up service OE-mobile 3G plan ○ISP supporting mobile communication operators' service including NTT DOCOMC **EDION Optical** ASPService

# **Energy Management & Support Service Business**

We have been providing customers with Edi-Sma Energy Management System Service, a service that enables residential and business customers to save energy and electricity. In February 2015, we started marketing Edi-Sma HEMS, a service for residential customers with the following convenient functions: customers can check the usage of various forms of energy to efficiently reduce energy consumption by monitoring the use of gas and water as well as electricity and measuring temperature and humidity in rooms; and customers can remotely turn on and off home electrical appliances, such as air conditioners, and control room temperature. We also started offering customers Photovoltaic Power Generation System Maintenance Assurance Service, a one-stop maintenance service in which we, in place of customers, remotely monitor data on the power generated by a photovoltaic power generation system, which is obtained through Edi-Sma HEMS; and send our staff members from our service base to the site to inspect the system



and request the manufacturer to repair the system when a problem occurs. In Edi-Sma BEMS, a service for business customers, we measure the use of electricity in buildings and stores to conduct power demand management with the aim of efficiently controlling the use of electricity during peak hours. In addition, we

### Internet service provider business

We operate EDION Net, an Internet service provider business. Under this business, we run KuaLnet, services for customers using mobile equipment, and Enjoynet, services for customers using fixed-line Internet, such as optical fiber and Asymmetric Digital Subscriber Line (ADSL). We have also started offering EDION Optical ASP Service, a service using leased NTT optical lines (NTT started the wholesale in March 2015). In addition, we have started an application service provider (ASP) business, which enables customers to enjoy using the Internet safely. We have a wide selection of services, including Enjoy with U-NEXT, a video distribution service that delivers more than 60,000 movies and dramas, and Internet security applications. Since our video distribution service is available on multiple platform devices, such as PCs, smartphones, tablet PCs, and 4K-compatible TV sets, customers can enjoy it anytime and anywhere. To meet diversified customers' needs, we allow our customers to combine the above mentioned services as they like.

> provide customers with an energy saving support service in which we digitize and graph data to visualize the use of electricity so that customers can find what time of day has a higher electricity consumption or which equipment consumes a lot of electricity to reduce wasteful power consumption.

# **Activities**

### We will always put ourselves in our customers' shoes and provide our customers with the services and support they need without fail. Service

# Well-established after-sales service



### On-site services

We have been devoting ourselves to building a high-quality after-sales service system to ensure that our customers can continue using the goods they have purchased under optimal conditions. In addition to delivery and installation services that meet customers' needs, including same-day delivery and time-specified delivery, we also offer prompt on-site service by our service staff. In fiscal 2015, our service staff visited approximately 860,000 customers to fix their problems.

Furthermore, we have introduced Himawari-gou, a vehicle with special equipment, such as various antennas, testers, and tools. We are using the vehicle for advertising on the street when we open a new store and free-of-charge electrical appliance check-up services at sales events. Currently, there are approximately 1,300 employees in our Service Division, one of the most advanced service systems in Japan's home electrical appliance retail industry.

In addition, we also provide *Electrical Appliance* Total Support, a service whereby we respond to various customers' needs (not only repairs of electrical appliances, but also the cleaning of air conditioners and washing machine's tubs, the cleaning and inspection of electrical appliances, and personal computer support services).



Himawari-gou



Air conditioner cleaning service







Carry-in service center (repairing a vacuum cleaner)

Service counter





# Meticulously serving customers



repair warranty for electrical home appliances that are over 5,000 yen/item (excluding consumption tax; with some exceptions) for an annual service fee of only 980 yen (excluding consumption tax). Moreover, using the EDION Card offers additional advantages to customers, since they can earn loyalty points not only every time they shop at EDION Group stores, but also when they purchase goods on credit in Japan or overseas. In addition, we have also introduced the Reassurance Warranty Card, a convenient card that charges no annual service fee, but offers customers loyalty points and repair warranty. We will respond to diversified customers' needs and offer reliable service with these two types of cards. Furthermore, we have started a T Point service for the convenience of customers and to entice new users to come into our stores.

The EDION Card, a membership card of the EDION Group, features a five-year (sometimes 10-year)

To recommend products most suited to customers' needs, we have been paying special attention to staff education. In addition to training given when employees enter the company, we implement our stratified education training for our employees in accordance with the year in which they joined the company and their position. We have also upgraded our education system for temporary employees. In fiscal 2015, we offered our training to a total of approximately 6,000 people to improve the quality of customer services by our employees.

Furthermore, in order to help our employees master product knowledge, we are encouraging our employees to acquire the qualification of qualified electric home appliance advisor certified by the Association for Electric Home Appliances. A total of 4,633 employees are gualified as an electric home appliance advisor (as of the end of December 2014). They are recommending the optimum products to customers using their extensive product knowledge.

# **CSR** Activities

(Philanthropic Activity Program)

# **Environmental activities**

As a corporate citizen, we conduct business while giving due consideration to the environment and have been actively implementing environmental protection measures. In addition to the recycling business and forest conservation activities, we are not only introducing LED lighting in our new stores but also replacing the lights in our existing stores with LED lights in stages to protect the global environment and reduce charges for heat and electricity.

Promoting the recycling of resources



We established E.R. Japan Corporation in April 2012, jointly with Kimura Metal Industry Co., Ltd. and Mitsui & Co., Ltd., with the aim of starting a reuse and recycling business. In August 2014, E.R. Japan Corporation was accredited as a resources-recycling business operator under the Small Home Appliance Recycling Law. The Company is engaged in the resource recycling business in which it removes, recovers and recycles copper, steel, aluminum, and plastic from end-of-life small home electrical appliances at a plant in Fukuyama, Hiroshima Prefecture.

We will recover end-of-life small home electrical appliances at EDION and Hyakuman Volt stores to enhance the convenience of customers and the quality of services and try to promote recycling for further contribution to the local community and environmental protection.

# Forest Development Activities



Hiroshima Forest Planting Activities in Takehara

We have been actively participating in tree-planting projects and forest development activities in each region in which we operate, as part of our activities to contribute to local communities and environmental protection. Every year, we have participated in the *Hiroshima Forest Planting Activities in Takehara*, which Hiroshima Prefecture has implemented as a series of its forest popularization project, since the start of the event. In addition, we have also taken part in the *Yoshino Forestation Activities*, forest thinning on Mt. Yoshino in Nara Prefecture, which is registered as a World Heritage Cultural Site.

We have installed charging stations for EVs and PHVs at our stores to contribute to the promotion of widespread use of electric vehicles (EVs) and plug-in hybrid vehicles (PHVs). We will continue working together with local communities and participating in various environmental protection activities.

# **Cultural activities**

We operate the *EDION Club*, an exclusive club for our card members, at the EDION Hiroshima Main store (Hiroshima) and the EDION Nagoya Main store (Aichi), to help our customers enjoy using home electrical appliances.

The Club holds various events including hobby and educational classes, in which participants use home electrical appliances. These gatherings provide our customers with opportunities to learn how to use appliances efficiently and get to know each other better.



EDION Club

# Sports promotion

We have been getting involved in sports promotion to contribute to society as well as the development of regional communities. We operate a women's track and field club and an archery club. In addition, to support various sports activities, we have concluded a sponsorship agreement with a professional baseball team, *Chunichi Dragons*, a non-professional baseball team, *EDION Aikodai OB BLITZ*, and an amateur hockey team, *Nagoya Frater Hockey Team*.

### EDION Women's Track and Field Club



Ayako Kimura

Yuko Watanabe

At *the 17th Asian Games* held in Incheon (South Korea) from September to October 2014, Ms. Ayako Kimura participated in the women's 100 meters hurdles and won the bronze medal. This is the first time in 24 years that a Japanese athlete has won a medal in the event. Meanwhile, Ms. Yuko Watanabe participated in *the Osaka Women's Marathon* held in Osaka, Japan in January 2015 and took fourth place (second place among Japanese athletes). Since its establishment in 1989, the EDION Women's Track and Field Team has been focusing on the Women's Corporate Team Ekiden. The team has participated in the All-Japan Women's Corporate Team Ekiden Championships, which is held every December, a total of 24 times, contributing substantially to the development of athletics in Japan and overseas.



### EDION Archery Club



Hideki Kikuchi

At *the 17th Asian Games* held in Incheon (South Korea) from September to October 2014, Mr. Hideki Kikuchi participated in both the men's recurve individual and team archery competitions (Mr. Hideki Kikuchi, Mr. Shohei Ota, and one other), and took fourth place in both events. At *the 11th Tsumagoi Cup Archery Championships* held in Shizuoka, Japan in September 2014, Mr. Fumiya Kobayashi participated in the men's individual competition and won the championship. Furthermore, *at the first qualifying trial for the 48th World Archery Championships recurve category and a qualifying trial for the national team in 2015* held in November 2014, Mr. Hideki Kikuchi set a new Japan record and won first prize in a men's individual category. Since its establishment in 1990, our team has contributed greatly to the development of archery in Japan and overseas.

# Sanfrecce Hiroshima F.C.

We serve as a uniform sponsor of *Sanfrecce Hiroshima F.C.*, one of our affiliated companies and a member team of the Japan Professional Football League (the J. League). Sanfrecce Hiroshima F.C. was the runner-up in the *J. League Yamazaki Nabisco Cup in 2014* and eighth place in the *J. League Division 1 Championship in 2014*. The team has been substantially contributing to the promotion and development of sports activities in Hiroshima.

# Outline of our corporate governance system

In addition to a board of directors, which meets twice a month in principle and serves as the management decision-making body, we have set up conference bodies that are not required to be established by laws and regulations, such as the Executive Committee and Executive Vice President Meeting, to discuss how to address issues flexibly and sufficiently according to importance and urgency. We have also established the Compliance Committee, which serves as a crisis management headquarters in charge of ensuring compliance with our corporate ethics code; and the Risk Management Committee, which collectively manages risks surrounding the Group companies. In addition, a board of corporate auditors and the Internal Audit Department share information through liaison conferences to enhance the corporate governance system of the EDION Group as a whole.

# Reasons for introducing a corporate governance system

The EDION Group's concept of quality service retailing is based on our belief that our retail business activities are closely linked to local communities and depend on the trust and reliance that our stakeholders, including our shareholders, customers, business partners, and local communities, have in us.

To continue growing in a competitive and rapidly changing business environment and to win recognition and receive support from local communities as a quality service retailer, we recognize that ensuring appropriate exercise of governance in the EDION Group is an important management issue. Therefore, we have been continuously making efforts to create a system that enables not only employees to make decisions promptly and precisely through adequate empowerment but also the board of directors and the president to execute what is decided without hesitation and improve communications within the Group, to have information at the sales floor and the opinions and requests of each stakeholder reach our directors in a timely manner. We also understand that building and maintaining a good relationship between our Group and our stakeholders is another key management issue. To that end, we will endeavor to secure the rationality and reasonability of management measures and transparency of decision-making process from the viewpoint of all of our stakeholders, and fulfill our accountability to all stakeholders sufficiently. Moreover, it is indispensable for us to make group-wide efforts to foster and maintain a sense of compliance among all officers and employees so that we can obtain and maintain the trust of our customers. The EDION Group regards all these matters as issues of corporate governance.

In the EDION Group, directors serve as chief officers to grasp management issues promptly and accurately. This facilitates us to strengthen our management function and ensure that all employees in our stores understand management decisions promptly. Furthermore, in accordance with Management Rules for Subsidiary Companies, we ensure that each subsidiary company complies with the basic rules of the EDION Group by taking into account the individuality and characteristics of each subsidiary. At the same time, we try to build a unity of purpose as the EDION Group by promoting exchange of human resources to activate communication among our Group companies.



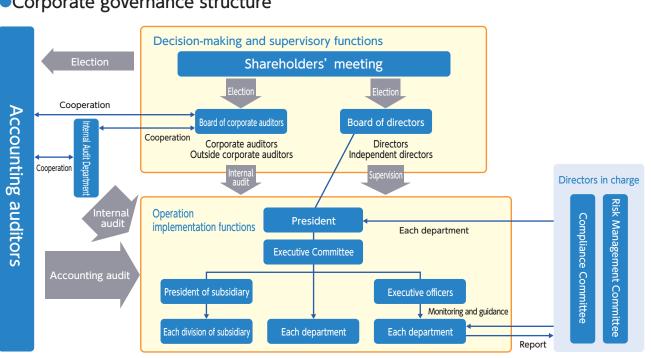
# Current situation of our internal control system and risk management system

- 1. The board of directors, consisting of 13 members (as of June 26, 2015), meets twice a month in principle.
- the Company and refer or report them to the board of directors.
- and sufficiently according to importance and urgency.
- with our ethical code by our directors and employees.

Furthermore, we have established our Personal Information Protection Policy and Administrative Regulations for Protecting Personal Information to comply with the Personal Information Protection Law that took effect in April 2005, and have also created a personal information protection and management system that is managed by the Administrative Headquarters of EDION Corporation.

The following chart shows the main organizations and the status of development of the internal control system and the risk management system in our Group.

### Corporate governance structure



2. In the EDION Group, directors serve as chief officers to promptly and accurately grasp issues that may cause substantial losses to

3. We have prepared and operated systems that enable directors to execute their jobs efficiently. For example, in addition to the holding meetings of the board of directors, we have set up conference bodies that are not required to be established by laws and regulations, such as the Executive Committee and the Executive Vice President Meeting, to discuss how to address issues flexibly

4. As part of our efforts to enhance corporate governance, we established a corporate ethics code, the EDION Group Corporate Ethics, in December 2004. From fiscal 2006, we distributed the Group's Ethics and Compliance Manual and portable Code of Ethics Cards to all directors and employees, and reinforced our compliance training and education system, including the training program for new employees. We have also established the Compliance Committee, which serves as a crisis management headquarters in charge of ensuring compliance with our corporate ethics code. The Compliance Committee, consisting of a chairperson (a director) appointed by the representative director, and members (General Affairs Dept. staff, Human Resource Dept. staff, and Internal Audit Dept. staff) appointed by the chairperson, meets as necessary to upgrade our compliance system. In addition, we have set up the Risk Management Committee with a chairperson (a director) appointed by the representative director and meets as necessary. We have also concluded an advisory contract with a law office and other professionals to receive expert advice concerning compliance

# EDION Corporation Annual Report 2015

Promotion of active social participation by women

# **IR Activities**

### Efforts to create an environment where female employees feel comfortable to work

We have been expanding schemes to assist female employees who return to work after pregnancy, childbirth and childcare. We offer not only maternity leave for those who are seven months or more pregnant or those who have given birth within one year, but also an irregular pregnancy leave for those who are up to six months pregnant and find it difficult to work due to morning sickness. In addition, we allow employees to extend their maternity leave up to 18 months after childbirth. To support those who return to their workplaces, we have also prepared schemes as follows: Short-Time Work for Child Care and Limitation on Overtime and Midnight Work, schemes that employees can use up to the time their child enters the 5th grade of elementary school, and Leave for Nursing a Child, a scheme that enables employees to look after their child or take their child to receive a vaccination or a medical checkup. In addition, we have been trying hard not only to prepare schemes, but also create a women-friendly work environment where the balancing of parenting and work demands is possible. For example, we hold a get-together for employees who are caring for a child or are pregnant in each region.

### Interview with a store manager





### EDION Sojya store (Okayama) Ms. Sachiko Tokunaga, Store Manager

Ms. Tokunaga was appointed the first female store manager in EDION Corporation after working as the person in charge of audio equipment and assistant store manager. She has served as a store manager for five years

and is a role model for female employees.

# What is the thing that you struggled with the most?

I did not think I suffered hardships, because I learnt many things from them.

Seeing my subordinates promoted.

### • What is your future

To do what I can do under any circumstances.

• What is your message to female employees?

When they have difficulty in balancing their job and family, I hope they will never give up and try everything they can.





### Hyakuman Volt Kanazawa Higashi store (Kanazawa Ms. Erika Araki, Store Manager

Ms. Araki joined 3Q Co., Ltd., a Hokuriku-based company, as a cashier and became a store manager in 2014 after serving as the person in

charge of the eco-living & solar power business and as an acting store manager. She works hard as a store manager, using the experience of being commended for her excellent performance when she was in charge of the

eco-living & solar power business.

• What is the thing that motivated I wanted to create a women-friendly work environment

• What is your future aspiration?

To accomplish satisfactory results.

What is your message to

I hope they will believe in their possibilities and try to balance their job and family





NSE IR EXPO 2014





IR information website

We have conducted various activities to have better communication with investors. In addition to the issuance of an annual report, we publish an IR newsletter to our shareholders twice a year. We also update our website accordingly with the aim of disclosing information in a timely manner. Furthermore, we hold an analyst meeting twice a year (financial results for the first half and full year) in Tokyo. Every time, more than 60 security analysts and institutional investors attend the meeting.

Meanwhile, we participated in NSE IR EXPO 2014, sponsored by the Nagoya Stock Exchange and held in Nagoya in July 2014, to communicate with individual investors. Approximately 8,000 people came to the two-day event, and 270 individual investors visited our booth. At our booth, we talked with investors face-to-face to deepen their understanding of EDION Corporation. In February 2015, we held an IR meeting for individual investors in Hiroshima. More than 100 individual investors attended the meeting. Mr. Masataka Kubo, President, Chairman, Representative Director of EDION Corporation, explained to them the outline of the Company, its activities, its shareholder special benefit system, and trends of its share price and business results. At the Question & Answer session, we received many questions and opinions from participants.

We also plan to arrange an opportunity to hear opinions and requests from more investors in the future.

Issuance of IR newsletter and annual report

# **Consolidated Balance Sheet**

EDION Corporation and Consolidated Subsidiaries March 31, 2015

	Million	s of yen	Thousands of U.S. dollars (Note 1)	:
	2015	2014	2015	
Assets				Liabilitie
Current assets:				Current li
Cash and cash equivalents (Notes10)	¥ 9,001	¥ 20,294	\$ 74,903	Short-te
Notes and accounts receivable:				Current
Trade (Note 10)	29,223	46,377	243,182	Notes a
Other	10,119	12,827	84,204	Trade
Allowance for doubtful receivables	(44)	(38)	(367)	Othe
	39,298	59,166	327,019	
				Lease o
Inventories:				Accrue
Merchandise and products	106,528	84,467	886,480	Allowa
Supplies	324	251	2,696	Reserve
	106,852	84,718	889,176	Other o
				Total
				Long-tern
				Long-te
Deferred income taxes (Note 9)	8,071	9,409	67,162	Liability
Other current assets	3,809	4,211	31,693	Lease of
Total current assets	167,031	177,798	1,389,953	Deferre
				Deferre
				Allowa
				Asset r
Property and equipment, at cost (Notes 6 and 15):		77.000		Other I
Land (Notes 4 and 7)	73,520	77,299	611,800	Total
Buildings and structures <i>(Note 7)</i> Tools, furniture and fixtures	165,718	165,539	1,379,030	Continge
Leased assets	24,299 1,428	23,827 1,935	202,206 11,883	Net asse
Construction in progress	1,420	1,935	12,603	Shareh
Other	680	592	5,662	Com
	267,160	271,117	2,223,184	
Accumulated depreciation	(118,426)	(116,517)	(985,487)	Capit
Property and equipment, net	148,734	154,600	1,237,697	Retai
	140,704	134,000	1,207,007	Treas
				Tot
				Accum
Investments and other assets:				Net u
Investments in securities (Notes 3 and 10)	3,313	2,776	27,569	Land
Investments in affiliates (Note 10)	759	688	6,314	Retire
Leasehold deposits (Note 10)	28,964	29,304	241,023	Acc
Deferred income taxes (Note 9)	7,390	10,058	61,497	Stock a
Other (Note 15)	11,148	10,576	92,772	Minorit
Total investments and other assets	51,574	53,402	429,175	Total
Total assets	¥ 367,339	¥ 385,800	\$ 3,056,825	

See accompanying notes to consolidated financial statements.

Liabilitie	s and net assets
Current lia	abilities:
Short-te	rm bank loans (Notes 7 and 10)
Current	portion of long-term debt (Notes 7 and 10)
Notes a	nd accounts payable:
Trade	(Note 10)
Other	
	bligations (Notes 7 and 10)
	l income taxes (Note 9)
	ice for employees' bonuses
	for point service program
Other c	urrent liabilities
	current liabilities
Long-term	liabilities:
Long-ter	m debt (Notes 7 and 10)
Liability	for retirement benefits (Note 8)
Lease o	bligations (Notes 7 and 10)
Deferre	d income taxes <i>(Note 9)</i>
Deferre	d income taxes for land revaluation (Note 9)
Allowar	ce for merchandise warranties
Asset re	tirement obligations (Note 5)
Other lo	ong-term liabilities
Total	long-term liabilities
Continger	t liabilities (Note 12)
Net assets	3
Shareho	lders' equity (Note 13):
Comm	non stock
Capita	al surplus
Retain	ed earnings
Treas	ury stock, at cost
Tota	al shareholders' equity
Accumu	lated other comprehensive income (loss):
Net u	nrealized gain on other securities
Land r	evaluation difference (Note 4)
Retire	ment benefit liability adjustments (Note 8)
Acc	umulated other comprehensive loss, net
Stock ad	equisition rights (Note 13)
Minority	rinterests
Total	net assets
Total liabi	lities and net assets

	Millions	s of yen		Thousa	nds of U.S. dollars (Note 1)
	2015	20	)14		2015
¥	27,000	¥	4,000	\$	224,682
	16,376		22,646		136,273
	34,253		50,552		285,041
	11,729		13,909		97,602
	45,982		64,461		382,643
	96		154		796
	559		2,605		4,656
	4,368		5,724		36,348
	9,229		9,378		76,803
	11,967		24,012		99,582
	115,577		132,980		961,783
	73,831		73,707		614,392
	7,652		8,068		63,679
	961		1,057		7,999
	27		51		224
	1,870		2,079		15,563
	8,416		7,487		70,034
	6,581		5,934		54,760
	7,337		7,680		61,049
	106,675		106,063		887,700
	11,940		11,940		99,362
	84,310		84,168		701,585
	60,401		59,220		502,631
	(5,471)		(802)		(45,529)
	151,180		154,526		1,258,049
	719		192		5,985
	(7,011)		(8,559)		(58,343)
	135		280		1,124
	(6,157)		(8,087)		(51,234)
	-		239		-
	64		79		527
	145,087		146,757		1,207,342
 ¥	367,339	¥	385,800	\$	3,056,825

Thousands of LLS dollar

# Consolidated Financial Statements

# **Consolidated Statement of Income**

EDION Corporation and Consolidated Subsidiaries Year ended March 31, 2015

		Millions	s of yen		Thousar	ds of U.S. dollars (Note 1)
	1	2015	2	2014		2015
Net sales	¥	691,217	¥	766,700	\$	5,751,992
Cost of sales (Note 14)		500,857		564,199		4,167,902
Gross profit		190,360		202,501		1,584,090
Selling, general and administrative expenses		179,615		188,780		1,494,674
Operating income		10,745		13,721		89,416
Non-operating income (expenses):						
Interest and dividend income		228		202		1,900
Interest expenses		(843)		(922)		(7,018)
Purchase discounts		-		520		-
Subsidy income		178		223		1,484
Amortization of negative goodwill (Note 20)		-		569		-
Loss on sales or disposal of property and equipment		(717)		(444)		(5 <b>,968</b> )
Loss on impairment of property and equipment (Notes 15 and 20)		(2,791)		(5,461)		(23,225)
Gain on sales of investments in securities (Note 3)		158		335		1,314
Gain on sales of shares of subsidiary		2,575		-		21,426
Other, net		582		152		4,841
		(630)		(4,826)		(5,246)
Income before income taxes and minority interests		10,115		8,895		84,170
Income taxes (Note 9):						
Current		1,362		2,641		11,331
Deferred		3,838		1,059		31,942
Total income taxes		5,200		3,700		43,273
Income before minority interests		4,915		5,195		40,897
Minority interests		(15)		45		(128)
Net income	¥	4,930	¥	5,150	\$	41,025
		Υe	en		L	I.S. dollars
Amounts per share:						
Net income						
- Basic	¥	45.77	¥	48.42	\$	0.38
- Diluted		42.69		48.33		0.36
Cash dividends		20.00		22.00		0.17

See accompanying notes to consolidated financial statements.

See accompanying notes to consolidated financial statements.

# **Consolidated Statement of Comprehensive Income**

### EDION Corporation and Consolidated Subsidiaries Year ended March 31, 2015

EDION Corporation and Consolidated Subsidiaries Tear ended March 31, 2015		Millions of yen				ds of U.S. dollars (Note 1)
	2	2015	2	014		2015
Income before minority interests	¥	4,915	¥	5,195	\$	40,897
Other comprehensive income (Note 16):						
Net unrealized gain (loss) on other securities		527		(72)		4,387
Land revaluation difference		198		-		1,643
Retirement benefit liability adjustments		(145)		-		(1,205)
Other comprehensive income (loss), net		580		(72)		4,825
Comprehensive income	¥	5,495	¥	5,123	\$	45,722
Comprehensive income attributable to:						
Shareholders of EDION Corporation	¥	5,510	¥	5,078	\$	45,850
Minority interests		(15)		45		(128)

Consolidated Statement of Changes in Net Assets

EDION Corporation and Consolidated Subsidiaries Year ended March 31, 2015

						Million	s of yen					
	Common stock	Capital surplus	Retained earnings	Treasury stock, at cost	Total shareholders' equity	Net unrealized gain on other securities	Land revaluation difference	Retirement benefit liability adjustments	Total accumulated other comprehensive loss, net	Stock acquisition rights	Minority interests	Total net assets
Balance at April 1, 2013	¥ 10,175	¥ 82,334	¥ 56,914	¥ (2,192)	¥ 147,231	¥ 264	¥ (9,283)	¥ -	¥ (9,019)	¥ 243	¥ 34	¥ 138,489
Issuance of new shares	1,765	1,765	-	-	3,530	-	-	-	-	-	-	3,530
Cash dividends	-	-	(2,120)	-	(2,120)	-	-	-	-	-	-	(2,120)
Reversal of land revaluation difference	-	-	(724)	-	(724)	-	-	-	-	-	-	(724)
Net income	-	-	5,150	-	5,150	-	-	-	-	-	-	5,150
Purchases of treasury stock	-	-	-	(2)	(2)	-	-	-	-	-	-	(2)
Disposition of treasury stock	-	69	-	1,392	1,461	-	-	-	-	-	-	1,461
Other changes	-	-	-	-	-	(72)	724	280	932	(4)	45	973
Balance at April 1, 2014	11,940	84,168	59,220	(802)	154,526	192	(8,559)	280	(8,087)	239	79	146,757
Cumulative effect of changes in accounting policy	-	-	22	-	22	-	-	-	-	-	-	22
Restated balance	11,940	84,168	59,242	(802)	154,548	192	(8,559)	280	(8,087)	239	79	146,779
Cash dividends	-	-	(2,421)	-	(2,421)	-	-	-	-	-	-	(2,421)
Reversal of land revaluation difference	-	-	(1,350)	-	(1,350)	-	-	-	-	-	-	(1,350)
Net income	-	-	4,930	-	4,930	-	-	-	-	-	-	4,930
Purchases of treasury stock	-	-	-	(4,999)	(4,999)	-	-	-	-	-	-	(4,999)
Disposition of treasury stock	-	142	-	330	472	-	-	-	-	-	-	472
Other changes	-	-	-	-	-	527	1,548	(145)	1,930	(239)	(15)	1,676
Balance at March 31, 2015	¥ 11,940	¥ 84,310	¥ 60,401	¥ (5,471)	¥ 151,180	¥ 719	¥ (7,011)	¥ 135	¥ (6,157)	¥ -	¥ 64	¥ 145,087

		tock surplus earnings at cost equity other difference adjustments comprehensive rights interests assets										
	Common stock			stock,	shareholders'	unrealized gain on	revaluation	benefit	accumulated other	acquisition		
Balance at April 1, 2014	\$ 99,362	\$ 700,404	\$ 492,803	\$ (6,671))	\$ 1,285,898	\$ 1,598	\$ (71,224)	\$ 2,329	\$ (67,297)	\$ 1,987	\$ 655	\$ 1,221,243
Cumulative effect of changes in accounting policy	-	_	181	-	181	-	-	-	-	-	-	181
Restated balance	99,362	700,404	492,984	(6,671)	1,286,079	1,598	(71,224)	2,329	(67,297)	1,987	655	1,221,424
Cash dividends	-		(20,140)	-	(20,140)	-	-	-	-	-	-	(20,140)
Reversal of land revaluation difference	-	_	(11,238)	-	(11,238)	-	-	-	-	-	-	(11,238)
Net income	-	-	41,025	-	41,025	-	-	-	-	-	-	41,025
Purchases of treasury stock	-	-	-	(41,600)	(41,600)	-	-	-	-	-	-	(41,600)
Disposition of treasury stock	-	1,181	-	2,742	3,923	-	-	-	-	-	-	3,923
Other changes	-	-	-	-	-	4,387	12,881	(1,205)	16,063	(1,987)	(128)	13,948
Balance at March 31, 2015	\$ 99,362	\$ 701,585	\$ 502,631	\$ (45,529)	\$ 1,258,049	\$ 5,985	\$ (58,343)	\$ 1,124	\$ (51,234)	\$ -	\$ 527	\$ 1,207,342

See accompanying notes to consolidated financial statements.

# **Consolidated Statement of Cash Flows**

EDION Corporation and Consolidated Subsidiaries Year ended March 31, 2015

	Millions	s of yen	Thousands of U.S. dollars (Note 1)
	2015	2014	2015
Cash flows from operating activities			
Income before income taxes and minority interests	¥ 10,115	¥ 8,895	\$ 84,170
Adjustments for:			
Depreciation and amortization	10,364	12,399	86,243
Loss on impairment of property and equipment	2,791	5,461	23,225
Interest and dividend income	(228)	(202)	(1,900)
Interest expense	843	922	7,018
Amortization of negative goodwill	-	(569)	-
(Decrease) increase in allowance for employees' bonuses	(1,333)	1,695	(11,092)
(Decrease) increase in reserve for point service program	(109)	958	(910)
Decrease in accrued retirement benefits	-	(8,913)	(2.457)
(Decrease) increase in liability for retirement benefits	(416)	8,068	(3,457)
Loss on sales or disposal of property and equipment	717 (2,575)	444	5,968
Gain on sales of shares of subsidiary	(2,575)	-	(21,426)
Changes in operating assets and liabilities: Decrease (increase) in notes and accounts receivable	19,850	(19,160)	165,183
(Increase) decrease in inventories	(23,016)	15,323	(191,528)
(Decrease) increase in notes and accounts payable	(17,914)	5,267	(149,068)
(Decrease) increase in advances received	(17,514)	10,416	(79,596)
Other, net	(2,709)	5,475	(22,552)
Subtotal	(13,185)	46,479	(109,722)
Interest and dividends received	61	118	509
Interest paid	(803)	(885)	(6,680)
Subsidies received	384	17	3,197
Income taxes refunded	2	427	15
Income taxes paid	(3,674)	(415)	(30,578)
Net cash (used in) provided by operating activities	(17,215)	45,741	(143,259)
Cash flows from investing activities			
Proceeds from redemption of investments in securities	-	1,000	-
Purchases of property and equipment	(9,227)	(17,307)	(76,779)
Proceeds from sales of property and equipment	3,791	3,598	31,550
Purchases of intangible assets	(1,296)	(1,020)	(10,786)
Payments of long-term prepaid expenses	( <b>119</b> )	(39)	(993)
Purchases of investments in securities	(65)	(170)	(541)
Proceeds from sales of investments in securities	437	932	3,635
Proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation	4,048	-	33,683
Increase in leasehold deposits, net	(1,158)	(418)	(9,635)
Increase in leasehold deposits received from tenants, net	137	433	1,138
Other, net	(323)	(164)	(2,685)
Net cash used in investing activities	(3,775)	(13,155)	(31,413)
Cash flows from financing activities			
Increase (decrease) in short-term bank loans, net	23,000	(32,000)	191,396
Proceeds from long-term loans	1,500	20,723	12,482
Repayments of long-term loans	(22,540)	(11,900)	(187,568)
Proceeds from issuance of convertible bonds	14,942	-	124,342
Redemption of convertible bonds	-	(1,765)	_
Proceeds from issuance of new shares	-	3,530	-
Cash dividends paid	(2,421)	(2,119)	(20,143)
Purchase of treasury stock	(4,999)	(2)	(41,600)
Proceeds from sales of treasury stock	-	1,461	-
Proceeds from exercise of stock options	370	-	3,083
Other, net	(155)	(187)	(1,293)
Net cash provided by (used in) financing activities	9,697	(22,259)	80,699
Effect of exchange rate changes on cash and cash equivalents	0	0	0
Net (decrease) increase in cash and cash equivalents	(11,293)	10,327	(93,973)
Cash and cash equivalents at beginning of the year	20,294	9,967	168,876
Cash and cash equivalents at end of the year	¥ 9,001	¥ 20,294	\$ 74,903

See accompanying notes to consolidated financial statements.

# Notes to Consolidated Financial Statements March 31, 2015

### 1. Basis of Presentation of Consolidated Financial Statements

The accompanying consolidated financial statements of EDION Corporation (the "Company") and consolidated subsidiaries (collectively, the "Group") are prepared on the basis of accounting principles generally accepted in Japan, which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards, and are compiled from the consolidated financial statements prepared by the Company as required by the Financial Instruments and Exchange Act of Japan.

In preparing the accompanying consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in order to present them in a format which is more familiar to readers outside Japan.

Certain reclassifications of previously reported amounts have been made to conform the consolidated financial statements for the fiscal year ended March 31, 2014 to the 2015 presentation. Such reclassifications had no effect on consolidated net income or net assets.

The translation of yen amounts into U.S. dollar amounts is included solely for convenience, as a matter of arithmetic computation only, at  $\pm 120.17 = U.S. \pm 1.00$ , the approximate rate of exchange in effect on March 31, 2015. This translation should not be construed as a representation that ven have been, could have been, or could in the future be, converted into U.S. dollars at the above or any other rate.

### 2. Summary of Significant Accounting Policies

### (a) Consolidation

The accompanying consolidated financial statements include the accounts of the Company and all significant companies controlled directly or indirectly by the Company. The number of consolidated subsidiaries was 5 as of March 31, 2015 and 2014.

Companies over which the Company exercises significant influence in terms of their operating and financial policies have been included in the accompanying consolidated financial statements on an equity basis. The Company has applied the equity method to investments in 3 affiliates as of March 31, 2015 and 2014.

Neo System Co., Ltd. was excluded from the scope of the equity method as its impact is not significant to the Company's net income, retained earnings and others.

All significant intercompany accounts, transactions and unrealized profit and loss have been eliminated in consolidation.

The fiscal year end of consolidated subsidiaries is the same as that of the Company.

### (b) Cash and cash equivalents

Cash and cash equivalents are consisted of cash on hand and demand deposits. Cash and cash equivalents also include short-term investments with a maturity date within three months of the date of acquisition, which are readily convertible into cash and are exposed to an insignificant risk of change in value.

### (c) Investments in securities

Securities have been classified into three categories: trading securities, held-to-maturity debt securities or other securities. Trading securities, consisting of debt and marketable equity securities, are stated at fair value. Gain and loss, both realized and unrealized, are credited and charged to income. Held-to-maturity debt securities are stated at amortized cost. Marketable securities classified as other securities are carried at fair value with any changes in unrealized holding gain or loss, net of the applicable income taxes, reported as a separate component of accumulated

other comprehensive income (loss). Non-marketable securities classified as other securities are carried at cost determined by the moving average method.

The Group recognizes impairment loss on securities in cases where the fair value of a security declines by more than 50% of carrying value. The Group also recognizes impairment loss of a necessary amount by considering the significance of the amount of decline in fair value, the recoverability of fair value and so forth when the fair value declines by 30% to 50%.

### (d) Inventories

Inventories such as consumer electronics merchandise are stated principally at the lower of cost or net selling value, cost being determined by the moving average method. Supplies are stated at cost determined by the last purchase price method.

### (e) Property and equipment (other than leased assets)

Property and equipment are stated at cost. Depreciation is computed principally by the declining-balance method over the estimated useful lives of the respective assets, while the straight-line method is applied to buildings (other than attachments) acquired on and after April 1, 1998. The range of estimated useful lives is principally from 2 to 60 years for buildings and structures, and from 2 to 20 years for tools, furniture and fixtures.

### (f) Leased assets

Leased assets arising from finance lease transactions which do not transfer ownership to the lessee are depreciated to a residual value of zero by the straight-line method using the contract term as the useful life.

Finance lease transactions which do not transfer ownership to the lessee and commenced prior to April 1, 2008 were accounted for as operating leases.

### (g) Goodwill and negative goodwill

Goodwill is amortized by the straight-line method over a period of 5 years, except for cases where a specific expected useful life is available.

Negative goodwill recognized on or prior to March 31, 2010 is amortized by the straight-line method over a period of 5 years. Negative goodwill recognized on and after April 1, 2010 is credited to income as incurred.

### (h) Allowance for doubtful receivables

Allowance for doubtful receivables is provided at an amount calculated based on historical experience of bad debts on ordinary receivables, plus an additional estimate of probable specific bad debts from customers experiencing financial difficulties.

### (i) Allowance for employees' bonuses

Allowance for employees' bonuses is provided at the estimated amount of bonuses to be paid to the employees in the following year which has been allocated to the current fiscal year.

# Notes to Consolidated Financial Statements (continued)

### 2. Summary of Significant Accounting Policies (continued)

### (j) Retirement benefits

The Company and most consolidated subsidiaries have defined benefit pension plans, retirement benefit plans and defined contribution pension plans covering substantially all employees. Liability for retirement benefits is provided based on the amount of the projected benefit obligation after deducting the pension plan assets at fair value at the year end. The retirement benefit obligation is attributed to each period by the benefit-formula basis over the estimated remaining years of service of the eligible employees. Actuarial gain or loss is recognized, principally by the straight-line method over a period of 10 years, which falls within the estimated average remaining years of service of the eligible employees. Prior service cost is amortized by the straight-line method over a period of 10 years, which falls within the estimated average remaining years of service of the eligible employees.

### (Accounting Change)

The Company and certain consolidated subsidiaries adopted "Accounting Standard for Retirement Benefits" (Accounting Standards Board of Japan ("ASBJ") Statement No.26, issued on May 17, 2012) and "Guidance on Accounting Standard for Retirement Benefits" (ASBJ Guidance No.25, revised on March 20, 2015) in line with certain provisions described in the main clause of Section 35 of the standard and in the main clause of Section 67 of the guidance from the fiscal year ended March 31, 2015. The methods for calculating the retirement benefit obligation and service cost have been revised in the following respects: the method for determining the discount rate has been changed from discount rates based on the estimated average remaining years of service of the eligible employees to a single weighted average discount rate reflecting the estimated timing and amount of benefit payment, and the method for attributing benefits to accounting periods has been changed from a straight-line basis to a benefit formula basis.

Based on the provisional treatment set out in Section 37 of the standard, the effect of the changes in accounting policies arising from the amendments relating to the methods for calculating the retirement benefit obligation and service cost was recognized as an adjustment to retained earnings as of April 1, 2014.

As a result of adopting the accounting standard and guidance, liability for retirement benefits decreased by ¥36 million (\$303 thousand) and retained earnings increased by ¥22 million (\$181 thousand) as of April 1, 2014. In addition, operating income and income before income taxes and minority interests increased by ¥20 million (\$162 thousand), respectively. Moreover, net assets per share, basic net income per share and diluted net income per share increased by ¥0.33 (\$0.00), ¥0.12 (\$0.00) and ¥0.11 (\$0.00), respectively as of and for the fiscal year ended March 31, 2015.

### (k) Reserve for point service program

Reserve for point service program is provided at an estimate of the total cost expected to be incurred subsequent to the balance sheet date based on the historical data of utilization of points by customers.

### (l) Allowance for merchandise warranties

Allowance for merchandise warranties is provided at an estimate of the total cost expected to be incurred at the balance sheet date during the warranty period based on the historical data for repair expenses.

### (m) Income taxes

Income taxes are calculated based on taxable income and charged to income on an accrual basis. Certain temporary differences exist between taxable income and income reported for financial statement purposes which enter into the determination of taxable income in a different period. The Group has recognized the tax effect of such temporary differences in the accompanying consolidated financial statements.

### (n) Derivatives and hedging activities

Derivatives positions are carried at fair value with any changes in unrealized gain or loss credited or charged to income, except for those which meet the criteria for deferral hedge accounting under which unrealized gain or loss is deferred.

If interest-rate swap contracts are used as hedges and meet certain hedging criteria, the net amounts to be paid or received under the interest-rate swap contracts are added to or deducted from the interest on the assets or liabilities for which the swap contracts are executed ("Special treatment").

### (o) Per share information

Basic net income per share is computed based on the net income attributable to shareholders of common stock and the weighted-average number of shares of common stock outstanding during the year. Diluted net income per share assumes that outstanding convertible bonds were converted into common stock at the beginning of the period at the current conversion price, and stock acquisition rights were exercised into common stock at the time of issue at the average stock price. Cash dividends per share presented in the accompanying consolidated statement of income are dividends applicable to the respective years including dividends to be paid after the end of such years.

The average number of shares of common stock used to compute basic net income per share for the years ended March 31, 2015 and 2014 were 107,721 thousand and 106,361 thousand, respectively. The dilutive potential of shares of common stock for the year ended March 31, 2015 and 2014 were 7,760 thousand and 203 thousand, respectively.

Amounts per share of net assets are computed based on the number of shares of common stock outstanding at the year end. Amounts per share of net assets at March 31, 2015 and 2014 were  $\pm$ 1,389.43 ( $\pm$ 1.56) and  $\pm$ 1,325.29, respectively.

### (p) Distribution of retained earnings

Under the Corporation Law of Japan (the "Law"), the distribution of retained earnings with respect to a given financial period is made by resolution of the shareholders at an annual meeting held subsequent to the close of the financial period. The accounts for that period do not, therefore, reflect such distributions (see Note 22. "Subsequent Events").

### (q) Accounting standards issued but not yet effective Accounting Standard for Business Combinations and Related

Standards and Implementation Guidance

On September 13, 2013, ASBJ issued "Revised Accounting Standard for Business Combinations" (ASBJ Statement No.21), "Revised Accounting Standard for Consolidated Financial Statements" (ASBJ Statement No.22), "Revised Accounting Standard for Business Divestitures" (ASBJ Statement No.7), "Revised Accounting Standard for Earnings Per Share" (ASBJ Statement No.2), "Revised Guidance on Accounting Standards for Business Combination and Business Divestitures" (ASBJ Guidance No.10) and "Revised Guidance on Accounting Standard for Earnings Per Share" (ASBJ Guidance No.4) (1) Outline

Under these revised accounting standards, the following items were mainly revised:

a) The accounting treatment for changes in a parent's ownership

interest in a subsidiary when the parent retains control over the subsidiary in the additional acquisition of shares in a subsidiary. b) The accounting treatment of acquisition related costs.

c) Change in presentation of net income and changes in presentation to "non-controlling interests" from minority interests.d) Provisional accounting treatment.

(2) Scheduled date of adoption

These accounting standards and guidance will be adopted effective the beginning of the fiscal year ending March 31, 2016. These accounting standards and guidance for "provisional accounting treatment for business combinations" are effective for business combinations occurring from the beginning of the fiscal year ending March 31, 2016.

(3) Impact of adopting these accounting standards and guidance The Company is currently evaluating the impact as a result of adopting these accounting standards and guidance on its consolidated financial statements.

### 3. Investments in Securities

(1) Information regarding investments in securities classified as other securities inclusive of marketable securities at March 31, 2015 and 2014 were summarized as follows:

						Millions	of	yen				
			015		2014							
		rying alue		quisition costs		nrealized ain (loss)		arrying value		uisition costs		alized (loss)
Securities whose carrying value exceeds their acquisition costs:												
Equity securities	¥ 3	,084	¥	2,029	¥	1,055	¥	2,019	¥	1,683	¥	336
Subtotal	¥ 3	,084	¥	2,029	¥	1,055	¥	2,019	¥	1,683	¥	336
Securities whose carrying value does not exceed their acquisition costs:												
Equity securities	¥	139	¥	151	¥	(12)	¥	532	¥	576	¥	(44)
Subtotal	¥	139	¥	151	¥	(12)	¥	532	¥	576	¥	(44)
Total (*a)	¥ 3	,223	¥	2,180	¥	1,043	¥	2,551	¥	2,259	¥	292

	Thousands of U.S. dollars				
	Mar	<u>ch 31, 2</u>	015		
	Carrying value	Acquisition costs	Unrealized gain (loss)		
Securities whose carrying value exceeds their acquisition costs:					
Equity securities	\$25,665	\$16,885	\$ 8,780		
Subtotal	\$25,665	\$16,885	\$ 8,780		
Securities whose carrying value does not exceed their acquisition costs:					
Equity securities	\$ 1,155	\$ 1,253	\$ (98)		
Subtotal	\$ 1,155	\$ 1,253	\$ (98)		
Total (*a)	\$26,820	\$18,138	\$ 8,682		

### Notes:

(\*a) Because no quoted market price is available and it is extremely difficult to determine the fair value, unlisted equity securities are not included in the above table. The carrying values of such unlisted equity securities amounted to ¥90 million (\$749 thousand) and ¥225 million as of March 31, 2015 and 2014, respectively.

(2) Proceeds from sales of and gross realized gain and loss on other securities for the fiscal years ended March 31, 2015 and 2014 are as follows:

		Millions	of yen			isands of 6. dollars
	2015		2014		2015	
Proceeds from sales	¥	437	¥	932	\$	3,635
Gross realized gain		158		335		1,314
Gross realized loss		0		(2)		1

(3) Losses on devaluation of investments in securities of nil and ¥115 million were recognized in the consolidated statements of income for the fiscal years ended March 31, 2015 and 2014, respectively.

### 4. Land Revaluation

The Company revaluated land held for business use, in accordance with the "Law on Land Revaluation" at March 28 and March 31, 2002. Differences on land revaluation have been accounted for as "land revaluation difference" under net assets at the net amount of the relevant tax effect. The method followed in determining the land revaluations was in accordance with the "Enforcement Act Concerning Land Revaluation." The carrying value of this land exceeded its fair value by ¥11,596 million (\$96,499 thousand) and ¥11,622 million at March 31, 2015 and 2014, respectively, of which a certain portion of this land, in the amount of ¥3,135 million (\$26,087 thousand) and ¥3,185 million, corresponded to real estate for lease at March 31, 2015 and 2014, respectively.

### 5. Asset Retirement Obligations

Asset retirement obligations mainly consist of restoration costs related to lease contracts for stores and rental property.

The amount of asset retirement obligations is calculated by the estimated useful life according to the terms of the agreement or mostly 15 years (in the case of agreements under the former Act on Land and Building Leases) using mainly a discount rate of 1.65%. Changes in asset retirement obligations during the years ended

March 31, 2015 and 2014 were as follows:

	Millions of yen			ousands of S. dollars	
	<b>2015</b> 2014		2014	2015	
Balance at beginning of the year	¥	5,934	¥	5,119	\$ 49,378
Liabilities incurred due to the acquisition of property and					
equipment		757		853	6,294
Accretion expense		98		89	817
Liabilities settled		(208)		(127)	(1,729)
Balance at end of the year	¥	6,581	¥	5,934	\$ 54,760

# Notes to Consolidated Financial Statements (continued)

### 6. Investment and Rental Property

The Company and certain consolidated subsidiaries own store properties including buildings and land for rent mainly in the main cities of Osaka, Aichi and other prefectures. Net rental revenue for these properties was recognized in the amount of ¥390 million (\$3,245 thousand) and ¥422 million for the years ended March 31, 2015 and 2014, respectively. Rental revenue was included in net sales and rental expenses were mainly included in selling, general and administrative expenses. Impairment of rental property of ¥271 million (\$2,253 thousand) and ¥130 million was recognized in the loss on impairment of property and equipment for the years ended March 31, 2015 and 2014, respectively.

The carrying value of rental property in the consolidated balance sheet, net change in the carrying value and its fair value of those properties were as follows:

Millions of yen							
2015							
Carrying Value		Fair Value					
March 31, 2014 Net change March 31, 2015							
¥ (2,051)	¥ 23,525	¥ 23,865					
Millions	s of yen						
20	14						
Carrying Value		Fair Value					
Net change	March 31, 2014	March 31, 2014					
¥ 878	¥ 25,576	¥ 24,088					
	Carrying Value Net change ¥ (2,051) Millions 20 Carrying Value Net change	Carrying Value     March 31, 2015       Net change     March 31, 2015       ¥ (2,051)     ¥ 23,525       Millions of yen     2014       Carrying Value     Xerch 31, 2014       Net change     March 31, 2014					

Thousands of U.S. dollars						
2015						
Carrying Value Fair Value						
March 31, 2014	Net change	March 31, 2015	March 31, 2015			
\$ 212,832	\$ (17,070)	\$ 195,762	\$ 198,595			

### Notes:

1. The carrying value represents the acquisition cost less accumulated depreciation and accumulated impairment loss.

2. The main component of net change in the carrying value are the increases due to the reclassification from other properties related to the change in the holding purpose in the amount of ¥1,151 million (\$9,582 thousand) and decreases due to sales of ¥2,488 million (\$20,706 thousand) for the year ended March 31, 2015. The main component of net change in the carrying value are the increases due to the reclassification from other properties related to the change in the holding purpose in the amount of ¥2,613 million and decreases mainly due to sales of ¥1,105 million for the year ended March 31, 2014.

3. The fair value was based on the real estate appraisals issued by the third party professional appraisers for main properties and internal computations including the adjustment by an index and others in accordance with appraisal standards for other properties.

### 7. Short-Term Bank Loans, Long-Term Debt and Lease Obligations

Short-term bank loans at March 31, 2015 and 2014 consisted of bank overdrafts. The annual average interest rates applicable to the short-term bank loans were 0.39% and 0.34% at March 31, 2015 and 2014, respectively.

Long-term debt at March 31, 2015 and 2014 consisted of the following:

	Millions	U.S. dollars	
	2015	<b>2015</b> 2014	
Zero coupon unsecured convertible bonds (with stock acquisition rights) due October 1, 2021	¥ 15,000	¥ -	\$ 124,823
Unsecured loans principally from banks and insurance companies with an average interest rate of 0.74%:	73,910	94,950	615,045
Long-term loans with an interest rate of 2.05%	1,297	1,403	10,797
	90,207	96,353	750,665
Less: current portion of long-term debt	(16,376)	(22,646)	(136,273)
	¥ 73,831	¥ 73,707	\$ 614,392

Zero coupon unsecured convertible bonds (with stock acquisition rights) issued on October 3, 2014 are convertible at ¥896 (\$7.46) per share in the period from October 17, 2014 to September 17, 2021 subject to adjustment in certain circumstances.

The aggregate annual maturities of long-term debt subsequent to March 31, 2015 were summarized as follows:

Year ending March 31,	Millions of yen	Thousands of U.S. dollars
2016	¥ 16,376	\$ 136,273
2017	20,263	168,621
2018	20,878	173,741
2019	15,115	125,778
2020	1,117	9,296
2021 and thereafter	16,458	136,956
Total	¥ 90,207	\$ 750,665

The average interest rates applicable to the lease obligations under current liabilities and long-term liabilities were 3.00% and 3.12% at March 31, 2015 and 2014, respectively.

The aggregate annual maturities of lease obligations subsequent to March 31, 2015 were summarized as follows:

Year ending March 31,	Mill	ions of yen	Thousands of U.S. dollars		
2016	¥	96	\$	796	
2017		99		822	
2018		100		835	
2019		75		628	
2020		66		547	
2021 and thereafter		621		5,167	
Total	¥	1,057	\$	8,795	

The assets pledged as collateral for long-term loans and the current portion of long-term loans of  $\pm$ 1,297 million ( $\pm$ 10,797 thousand) and guarantee deposits from lessees included in other long-term liabilities of  $\pm$ 1,012 million ( $\pm$ 8,424 thousand) was as follows:

	Millions of yen		Thousands of U.S. dollars		
Land	¥	1,265	\$	10,530	
Buildings and structures – net of accumulated depreciation		2,895		24,087	
Total	¥	4,160	\$	34,617	

In order to achieve more efficient and flexible financing, the Group has concluded bank overdraft agreements with 20 banks and line-of-credit agreements with 11 banks. Total committed lines of credit under such agreements amounted to ¥110,600 million (\$920,363 thousand), of which ¥83,600 million (\$695,681 thousand) was available as of March 31, 2015.

### 8. Retirement Benefit Plans

The Company and most consolidated subsidiaries have defined benefit pension plans, retirement benefit plans and defined contribution pension plans covering substantially all employees. Under most circumstances, employees terminating their employment are entitled to retirement benefits determined based on the rate of pay at the time of termination, years of service and certain other factors. Such retirement benefits are made in the form of a lump-sum payment from the Company and the consolidated subsidiaries and annuity payments from a trustee. In addition to the retirement benefit plans described above, the Company and certain consolidated subsidiaries pay additional retirement benefits under certain conditions.

The changes in the retirement benefit obligation during the years ended March 31, 2015 and 2014 are as follows:

	Millions of yen			Thousands of U.S. dollars	
		2015		2014	2015
Retirement benefit obligation at the beginning of the year	¥	15,033	¥	15,732	\$ 125,096
Cumulative effect of changes in accounting policy		(36)		_	(303)
Restated balance		14,997		15,732	124,793
Service cost		462		507	3,848
Interest cost		164		172	1,364
Actuarial gain		225		(107)	1,875
Retirement benefit paid		(1,082)		(1,271)	(9,004)
Retirement benefit obligation					
at the end of the year	¥	14,766	¥	15,033	\$ 122,876

The changes in plan assets at fair value during the years ended March 31, 2015 and 2014 are as follows:

	Millions	Thousands of U.S. dollars	
	2015	2014	2015
Plan assets at fair value at the beginning of the year	¥ 6,965	¥ 7,179	\$ 57,961
Expected return on plan assets	153	57	1,275
Actuarial gain	279	244	2,321
Contribution by the Company	377	374	3,133
Retirement benefit paid	(660)	(889)	(5,493)
Plan assets at fair value at the end of the year	¥ 7,114	¥ 6,965	\$ 59,197

The balance of retirement benefit obligation and plan assets at fair value and liabilities recognized in the consolidated balance sheet at March 31, 2015 and 2014 is as follows:

	Millions	of yen	Thousands of U.S. dollars
	2015	2014	2015
Funded retirement benefit obligation	¥ 7,625	¥ 7,790	\$ 63,448
Plan assets at fair value	(7,114)	(6,965)	(59,197)
	511	825	4,251
Unfunded retirement benefit obligation	7,141	7,243	59,428
Net liability for retirement benefits in the balance sheet	¥ 7,652	¥ 8,068	\$ 63,679

The components of retirement benefit expense for the years ended March 31, 2015 and 2014 are as follows:

		Millions	of yer	1	Thousands of U.S. dollars		
	20	015	2	014	20	15	
Service cost	¥	462	¥	507	\$ 3	3,848	
Interest cost		164		172		1,364	
Expected return on plan assets		(153)		(57)	(1	,275)	
Amortization of actuarial loss		87		113		721	
Amortization of prior service cost		(390)		(405)	(3	,247)	
Retirement benefit expense	¥	170	¥	330	\$	1,411	

The components of retirement benefit liability adjustments included in other comprehensive income (before tax effect) for the years ended March 31, 2015 and 2014 are as follows:

		Millions	of yen			anas of dollars
	2015		2014		2015	
Actuarial gain	¥	54	¥	-	\$	447

The components of retirement benefit liability adjustments included in accumulated other comprehensive income (before tax effect) as of March 31, 2015 and 2014 are as follows:

	Millions	Thousands of U.S. dollars	
	2015	2014	2015
Unrecognized prior service cost	¥ 1,713	¥ 2,103	\$ 14,257
Unrecognized actuarial loss	(1,544)	(1,684)	(12,848)
Total	¥ 169	¥ 419	\$ 1,409

The components of plan assets, by major category, as a percentage of total plan assets as of March 31, 2015 and 2014 are as follows:

	2015	2014
Bonds	21%	21%
Stocks	15	14
General accounts	61	63
Other	3	2
Total	100%	100%

The expected long-term rate of return on plan assets is determined as a result of consideration of both the portfolio allocation at present and in the future and long-term expected rate of return from multiple plan assets at present and in the future.

The assumptions used in accounting for the above plans were as follows:

	2015	2014
Discount rates	1.0%-1.1%	1.0%-1.1%
Expected rates of return on plan assets	4.1%	2.2%
Expected rates of salary increase	1.2%-3.7%	1.0%-4.1%

Notes:

In addition to the above, the Company and certain consolidated subsidiaries charged contributions of  $\pm$ 1,875 million ( $\pm$ 15,604 thousand) and  $\pm$ 1,820 million to the defined contribution pension plans to income during the years ended March 31, 2015 and 2014, respectively.

# Notes to Consolidated Financial Statements (continued)

### 9. Income Taxes

Income taxes applicable to the Group comprise corporation tax, inhabitants' taxes and enterprise taxes which, in the aggregate, resulted in the statutory tax rates of 35.6% and 38.0% for the years ended March 31, 2015 and 2014, respectively.

The effective tax rates for the years ended March 31, 2015 and 2014 differed from the corresponding statutory tax rates for the following reasons:

	2015	2014
Statutory tax rates:	35.6%	38.0%
Expenses not deductible for income tax purposes	0.4	0.6
Inhabitants' per capita taxes	4.1	4.4
Amortization of negative goodwill, net	-	(2.4)
Change in valuation allowance	4.0	(6.3)
Effect of change in statutory tax rate	13.1	10.8
Effect of land evaluation difference	(4.0)	(1.1)
Other, net	(1.6)	(2.4)
Effective tax rates	51.6%	41.6%

Deferred income taxes reflect the net tax effect of the temporary differences between the carrying amounts of the assets and liabilities calculated for financial reporting purposes and the corresponding tax bases reported for income tax purposes. The significant components of the deferred tax assets and liabilities of the Group at March 31, 2015 and 2014 were summarized as follows:

		Millions	; of ye	n	Thousands of U.S. dollars		
		2015	2	2014		2015	
Deferred tax assets:							
Depreciation	¥	1,601	¥	1,658	\$	13,319	
Allowance for employees' bonuses		1,449		2,043		12,056	
Loss on impairment of property and equipment		8,507		10,977		70,794	
Liability for retirement benefits		2,539		2,887		21,125	
Reserve for point service program		3,075		3,359		25,588	
Allowance for merchandise warranties		2,824		2,690		23,500	
Unrealized loss on revaluation of land acquired by merger		1,638		1,801		13,632	
Asset retirement obligations		2,143		2,114		17,832	
Net operating tax loss carry forwards		306		475		2,545	
Other		4,363		4,966		36,315	
Less valuation allowance	(	(11,618)	(	12,388)		(96,682)	
Total deferred tax assets		16,827		20,582		140,024	
Deferred tax liabilities:							
Asset retirement obligations		(827)		(800)		(6,886)	
Unrealized holding gain on other securities		(328)		(115)		(2,729)	
Other		(238)		(251)		(1,974)	
Total deferred tax liabilities		(1,393)		(1,166)		(11,589)	
Net deferred tax assets	¥	15,434	¥	19,416	\$	128,435	

The "Act for Partial Amendment for the Income Tax Act, etc." (Act No.9 of 2015) and the "Act for Partial Amendment of the Local Tax Act, etc." (Act No.2 of 2015) were promulgated on March 31, 2015, and the Company is subject to the amended local tax effective for fiscal years beginning on or after April 1, 2015. The effective statutory tax rate that was used to calculate deferred tax assets and deferred tax liabilities for the fiscal year has been changed from 35.6% to 33.0% for the temporary differences expected to be realized or settled from April 1, 2015 to March 31, 2016, and to 32.2% for those for which taxes are expected to be realized or settled on or after April 1, 2016.

As a result, deferred tax assets (after deducting deferred tax liabilities) decreased by  $\pm$ 1,241 million ( $\pm$ 10,326 thousand), and income taxes-deferred increased by  $\pm$ 1,303 million ( $\pm$ 10,842 thousand). In addition, deferred income taxes for land revaluation decreased by  $\pm$ 198 million ( $\pm$ 1,643 thousand), and land revaluation difference increased by the same amount as of and for the fiscal year ended March 31, 2015.

### 10. Financial Instruments

### Overview

### (a) Policy for financial instruments

The Group manages its funds by investing in short-term deposits and safe financial assets.

In consideration of plans for capital investment, the Group finances necessary funds mainly by bank borrowings, bond issuances and other means. The Group utilizes derivatives to avoid the risk of fluctuation in market interest rates.

(b) Types of financial instruments, related risks and risk management Trade receivables, notes and accounts receivables, are exposed to credit risk of customers. To respond to this risk, the Group manages settlement due dates and balances of each customer and monitors the financial conditions of customers when appropriate.

Securities and investments in securities inclusive marketable securities are mainly shares of companies with which the Group has business relationships. Securities and investments in securities inclusive marketable securities which have market price are subject to the risk of market price fluctuations. Non-marketable securities are exposed to the risk of impairment due to the decline in the financial results of the issuers. To correspond to this risk, the Group periodically monitors their market values and corporate values and reports information to meetings of the Board of Directors if the Group identifies significant fluctuations.

Trade payables, notes and accounts payable, are all due within one year.

Short-term bank loans are mainly utilized for business operations of the Group and long-term loans are mainly utilized for capital investments. Loans with floating rates are exposed to the risk of fluctuation of interest rates. Certain long-term loans are hedged by utilizing derivative transactions, such as interest rate swap agreements, to avoid the risk of fluctuation of interest rates and fix the interest rates. Effectiveness testing for hedging instruments and hedged items is omitted because the conditions are satisfied which allow the Group to account for them as if the interest rates applied to the interest-rate swap agreements had originally applied to the underlying loans.

The execution and control of derivative transactions of the Group are made in accordance with internal policy including the authorization process. In addition, to mitigate the risk of counterparty nonperformance, the Group enters into transactions only with the financial institutions with high credit ratings.

In addition, trade payables and loans are exposed to liquidity risk. This risk is managed by the adoption of a cash management system in the Group.

### (c) Supplementary explanation of fair value of financial instruments

The fair value of financial instruments is based on their quoted market price, if available. When there is no quoted market price available, fair value is reasonably estimated. Since various assumptions and factors are reflected in estimating the fair value, different assumptions and factors could result in different fair value.

### (d) Estimated fair value of financial instruments

Carrying value, estimated fair value and the difference between them of financial instruments on the consolidated balance sheet as of March 31, 2015 and 2014 were shown in the following table. The following table does not include financial instruments for which it is extremely difficult to determine the fair value. (Please refer to (2) below).

	Millions of yen								
		2015			2014				
	Carrying Estimated ralue		Difference	Carrying value	Estimated fair value	Difference			
Assets:									
Cash and cash equivalents	¥ 9,001	¥ 9,001	¥ -	¥ 20,294	¥ 20,294	¥ -			
Notes and accounts receivable-trade	29,223	29,223	-	46,377	46,377	-			
Investments in securities, inclusive marketable securities :									
Other securities	3,223	3,223	-	2,551	2,551	-			
Total assets	¥ 41,447	¥ 41,447	¥ -	¥ 69,222	¥ 69,222	¥ -			
iabilities:									
Notes and accounts payable-trade	¥ 34,253	¥ 34,253	¥ -	¥ 50,552	¥ 50,552	¥ -			
Short-term bank loans	27,000	27,000	-	4,000	4,000	-			
Long-term debt:									
Long-term loans (*1)	75,207	75,560	353	96,353	96,756	403			
Convertible bonds (with stock acquisition rights)	15,000	17,291	2,291	-	-	-			
Lease obligations (*1)	1,057	1,203	146	1,211	1,356	145			
otal liabilities	¥ 152,517	¥ 155,307	¥ 2,790	¥ 152,116	¥ 152,664	¥ 548			

### Notes:

T

(\*1) Long-term loans and lease obligations include the current portion of long-term debt.

portion of long term debt.							
	_	Thousa	nd:	5 of U.S.	do	llars	
			2	2015			
	C	Carrying value		timated air value	Di	fference	
Assets:							
Cash and cash equivalents	\$	74,903	\$	74,903	\$	-	
Notes and accounts receivable-trade		243,182		243,182		-	
Investments in securities, inclusive marketable securities :							
Other securities		26,820		26,820		-	
Total assets	\$	344,905	\$	344,905	\$	-	
Liabilities:							
Notes and accounts payable-trade	\$	285,041	\$	285,041	\$	-	
Short-term bank loans		224,682		224,682		-	
Long-term debt:							
Long-term loans (*1)		625,842		628,780		2,938	
Convertible bonds (with stock acquisition rights)		124,823		143,891		19,068	
Lease obligations (*1)		8,795		10,010		1,215	
Total liabilities	\$1	,269,183	\$1	,292,404	\$	23,221	

### Notes:

 $(\ensuremath{^{\ast}}\xspace)$  Long-term loans and lease obligations include the current portion of long-term debt.

(1) Methods to determine the estimated fair value of financial instruments and other matters related to securities and derivative transactions Assets

Cash and cash equivalents and notes and accounts receivable-trade: Because these items are settled in a short time period, their carrying value approximates fair value.

Investments in securities:

The fair values of stocks are based on quoted market prices. The fair value of debt securities is based on either quoted market prices or the prices provided by financial institutions. Refer to Note 3. "Investments in Securities" for further information on securities by holding purpose. Liabilities

Short-term bank loans and notes and accounts payable-trade:

Because these items are settled in a short time period, their carrying value approximates fair value.

Convertible bonds (with stock acquisition rights):

All bonds are valued at market price.

Long-term loans:

The fair value of long-term loans is based on the present value of the total of principal and interest discounted by the interest rate to be applied assuming that new loans under similar conditions to existing loans are made.

Certain long-term loans with floating interest rates were hedged by interest rate swap agreements and accounted for as loans with fixed interest rates. The fair value of those long-term loans hedged by the swap agreements is based on the present value of the total principal, interest and net cash flows of the swap agreements discounted by the interest rates to be applied assuming that new loans under similar conditions to the existing loans are made.

Lease obligations:

The fair value of lease obligations is based on the present value of the total of principal and interest discounted by the interest rate to be applied if similar new lease agreements are made.

Derivative transactions:

Refer to Note 11. "Derivatives."

(2) Financial instruments for which it is extremely difficult to determine the fair value at March 31, 2015 and 2014

		Millions	of yer	1	Thousands of U.S. dollars		
	2	015	2	014		2015	
Unlisted stocks	¥	90	¥	225	\$	749	
Investments in an unconsolidated subsidiary and affiliates		759		688		6,314	
Leasehold deposits	:	28,964		29,304		241,023	

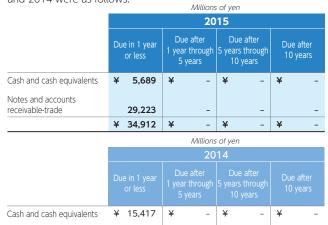
Because no quoted market price is available and it is extremely difficult to determine the fair value, the above financial instruments are not included in the preceding table.

# Notes to Consolidated Financial Statements (continued)

### 10. Financial Instruments (continued)

### (d) Estimated fair value of financial instruments (continued)

(3) Redemption schedules for cash and cash equivalents, notes and accounts receivable – trade with maturity dates at March 31, 2015 and 2014 were as follows:



receivable-trade		46,377		-		-		-
	¥	61,794	¥	-	¥	-	¥	-
			7	"housands o	of U.S.	dollars		
				20	15			
	Du	e in 1 year or less	1 y	Due after ear through 5 years	5 yea	ue after ars through 0 years		Due after 10 years
Cash and cash equivalents	\$	47,338	\$	-	\$	-	\$	-
Notes and accounts receivable-trade		243,182		-		-		-
	\$	290,520	\$	-	\$	-	\$	-

Cash and cash equivalents in the table above do not include cash on hand of  $\pm$ 3,312 million (27,565 thousand) and  $\pm$ 4,877 million at March 31, 2015 and 2014, respectively.

(4) Refer to Note 7. "Short-Term Bank Loans, Long-Term Debt and Lease Obligations" for the redemption schedule for long-term debt.

### 11. Derivatives

Notes and accounts

Derivative transactions to which hedge accounting is applied Interest rate-related transactions

			Millions of yen				
				2015			
Method of hedge accounting	Transaction	Hedged item	Notional amount	Notional amount maturing in more than one year	Fair value		
Special treatment	Interest rate swap	Long-term					
for interest rate	Receive / floating	loans					
swap	and pay / fixed		¥ 63,100	¥ 50,400	(*)		
				Millions of yen			
				2014			
Method of hedge accounting	Transaction	Hedged item	Notional amount	Notional amount maturing in more than one year			

			Thousands of U.S. dollars			
				2015		
Method of hedge accounting	Transaction	Hedged item	Notional amount	Notional amount maturing in more than one year	Fair value	
Special treatment for interest rate swap	Interest rate swap Receive / floating and pay / fixed	Long-term loans	\$ 525.089	\$ 419.406	(*)	

### Notes:

(\*) Because interest rate swap agreements are accounted for as if the contract rate applied to the swap agreement had originally applied to the underlying long-term loans, their fair values are included in those of the underlying long-term loans.

There are no derivative transactions to which hedge accounting is not applied for the years ended March 31, 2015 and 2014.

### 12. Contingent Liabilities

The Group was contingently liable for guarantees of bank borrowings made by an affiliate in the aggregate amount of  $\pm$ 163 million (1,360 thousand) at March 31, 2015.

### 13. Shareholders' Equity

The Law provides that an amount equal to 10% of the amount to be disbursed as distributions of capital surplus (other than the capital reserve) and retained earnings (other than the legal reserve) be transferred to the capital reserve and the legal reserve, respectively, until the sum of the capital reserve and the legal reserve equals 25% of the capital stock account. Such distributions can be made at any time by resolution of the shareholders, or by the Board of Directors if certain conditions are met.

The legal reserve of the Company was nil at March 31, 2015 and 2014.

In accordance with the Law, stock option plans for certain directors and certain employees of the Company and certain directors and employee of certain subsidiaries were approved at annual general meetings of the shareholders of the Company. The 2009 stock option plan (the 2009 plan) was approved by shareholder meeting of the Company on June 26, 2009.

According to the 2009 plan, on August 6, 2009, the Company granted 1,570,000 stock options for common stock to 9 board directors and 3 employees of the Company and 12 board directors, 21 managing officers and 647 employees of certain subsidiaries. The service period for grantees is from August 6, 2009 to August 6, 2011 and the exercisable period is August 7, 2011 to August 6, 2014. No stock option expense was incurred for the years ended March 31, 2015 and 2014. Gain on reversal of stock options of ¥138 million (\$1,146 thousand) and ¥4 million were included in other, net in the consolidated statements of income for the years ended March 31, 2015 and 2014, respectively.

Movement in the number of vested stock options for the stock option plan of the Company during the year ended March 31, 2015 was summarized as follows:

	2015						
	Outstanding as of April 1, 2014	Vested	Exercised	Forfeited	Outstanding as of March 31, 2015		
The 2009 plan	1,465,000	_	620,300	844,700	-		

The unit price of the stock options under the 2009 plan of the Company during the year ended March 31, 2015 was summarized as follows:

	the 2009 plan		
	Yen	U.S. dollars	
Unit price of stock options:			
Exercise price at March 31, 2015	¥ 597	\$ 4.97	
Average market price per share upon exercise	700	5.83	
Estimated fair value of unit price at grant date	163	1.36	

Because it is difficult to reasonably estimate the number of stock options that will be forfeited, the estimation reflects only the actual number of forfeited stock options.

Movements in common stock and treasury stock for the years ended March 31, 2015 and 2014 were summarized as follows:

		Number of shares				
			20	15		
	Notes	April 1, 2014	Increase	Decrease	March 31, 2015	
Common stock		112,005,636	-	-	112,005,636	
Treasury stock	(a) and (b)	1,509,193	6,740,664	620,300	7,629,557	

		Number of shares					
		2014					
		April 1, 2013	Increase	Decrease	March 31, 2014		
Common stock		105,665,636	6,340,000	-	112,005,636		
Treasury stock	(c) and (d)	4,127,763	2,430	2,621,000	1,509,193		

(a) The increase in treasury stock of 6,740,664 common shares for the year ended March 31, 2015 was due to the purchase of 6,739,000 shares on the Tokyo Stock Exchange based on the resolution of the Board of Directors meeting held on September 17, 2014 and the purchase of 1,664 fractional shares.

(b) The decrease of treasury stock of 620,300 common shares for the year ended March 31, 2015 was due to exercise of stock option rights.

(c) The increase in treasury stock of 2,430 common shares for the year ended March 31, 2014 was due to the purchase from shareholders of 2,430 fractional shares at their request.

(d) The decrease of treasury stock of 2,621,000 common shares for the year ended March 31, 2014 was due to disposition of shares related to the capital alliance agreement with LIXIL Group.

Movements in stock acquisition rights during the years ended March 31, 2015 and 2014 were summarized as follows:

		Thousands of shares							
	April 1, 2014	Increase	Decrease	March 31, 2015					
tock acquisition ghts attached to onvertible bonds ue October 1,2021	_	16,741	_	16,741					
	-	16,741	-	16,741					

Note: Stock acquisition rights attached to convertible bonds were not accounted for separately.

		Million	s of yen							
		2014								
	April 1, 2013	Increase	Decrease	March 31, 2014		ch 31, 014				
tock acquisition ghts attached to onvertible bonds ue May 10, 2013	1,304	_	1,304	_	¥	_				
tock acquisition ghts as stock ptions	-	-	-	-		239				
	1,304	-	1,304	-	¥	239				

St rig cc

### 14. Cost of Sales

Losses on inventory valuation included in cost of sales for the years ended March 31, 2015 and 2014 were  $\pm$ 350 million (2,911 thousand) and  $\pm$ 36 million, respectively.

### 15. Loss on Impairment of Property and Equipment

The Group recognized losses on impairment of property and equipment of  $\pm$ 2,791 million ( $\pm$ 2,225 thousand) and  $\pm$ 5,461 million for the years ended March 31, 2015 and 2014, respectively, as follows:

March 31, 2015							
Use	Classification	Location					
Store	Buildings, structures and other	Shizuoka Prefecture and other					
Rental property	Buildings, structures and other	Mie Prefecture and other					
Other	Tools, furniture and fixtures,	Fukui Prefecture and other					
	Land and Other						

	March 31, 2014	l.
Use	Classification	Location
Store	Buildings, structures and other	Osaka Prefecture and other
Rental property	Buildings, structures and other	Hokkaido Prefecture and other

The Group groups its property and equipment based on management control units. It also groups assets which are not currently utilized for its operations and are not anticipated to be utilized in the future as idle assets individually.

Losses on impairment of property and equipment were recorded for the years ended March 31, 2015 and 2014 as the assets and asset groups listed above recorded consecutive years of negative operating cash flows and because their utilization in the future was not determinable.

As a result, for the year ended March 31, 2015, the Group reduced the book value of the assets and asset groups listed above to their respective recoverable amounts and a loss on impairment of store was recognized in the amount of ¥2,430 million (\$20,218 thousand). In addition, a loss on impairment of rental property was ¥198 million (\$1,647 thousand). Moreover, a loss on impairment of other was ¥163 million (\$1,360 thousand).

For the year ended March 31, 2014, the Group reduced the book value of the assets and asset groups listed above to their respective recoverable amounts and a loss on impairment of store was recognized in the amount of  $\pm 5,331$  million. In addition, a loss on impairment of rental property was  $\pm 130$  million.

For the years ended March 31, 2015 and 2014, the principal components of loss on impairment by asset classification were buildings and structures of  $\pm$ 2,149 million ( $\pm$ 7,883 thousand) and  $\pm$ 4,824 million, tools, furniture and fixtures of  $\pm$ 321 million ( $\pm$ 2,672 thousand) and  $\pm$ 211 million, and land of  $\pm$ 267 million ( $\pm$ 2,219 thousand) and  $\pm$ 381 million, respectively.

The recoverable amounts of asset groups are measured at the higher of their net selling value or value in use. The net selling value for significant assets is based on professional appraisals. Value in use is measured as the sum of anticipated future cash flows discounted by weighted average costs of capital of 3.69% and 3.32% for the years ended March 31, 2015 and 2014, respectively.

# Notes to Consolidated Financial Statements (continued)

### 16. Other Comprehensive Income (Loss)

Reclassification adjustments and tax effects for each component of other comprehensive income (loss) for the years ended March 31, 2015 and 2014 were as follows:

		Millions	of yer	7	U.S. dollars	
	2	2015	2	2014		2015
Net unrealized gain on other securities:						
Amount arising during the year	¥	846	¥	150	\$	7,042
Reclassification adjustments		(95)		(263)		(794)
Before tax effect		751		(113)		6,248
Tax effect		(224)		41		(1,861)
Total		527		(72)		4,387
Land revaluation difference:						
Tax effect		198		-		1,643
Retirement benefit liability adjustments:						
Amount arising during the year		54		-		447
Reclassification adjustments		(304)		-		(2,527)
Before tax effect		(250)		-		(2,080)
Tax effect		105		-		875
Total		(145)		-		(1,205)
Total other comprehensive income (loss)	¥	580	¥	(72)	\$	4,825

### 17. Leases

The Group utilizes finance leases for store equipment. Leased assets arising from finance lease transactions which do not transfer ownership to the lessee are depreciated to a residual value of zero by the straight-line method using the contract term as the useful life. The Group continues to account for finance lease transactions not involving the transfer of ownership that commenced prior to April 1, 2008 as operating lease transactions.

The following *pro forma* amounts represent the acquisition costs, accumulated depreciation and net book value of the leased assets at March 31, 2015 and 2014 which would have been reflected in the accompanying consolidated balance sheet if finance lease accounting had been applied to the finance leases currently accounted for as operating leases:

				Million	s of yen				
		2015				2014			
	Acquisition cost	Accumulated depreciation	Accumulated impairment loss	Net book value	Acquisition cost	Accumulated depreciation	Accumulated impairment loss	Net book value	
Buildings and structures	¥ 3,924	¥ 2,453	¥ -	¥ 1,471	¥ 3,924	¥ 2,257	¥ -	¥ 1,667	
	¥ 3,924	¥ 2,453	¥ -	¥ 1,471	¥ 3,924	¥ 2,257	¥ -	¥ 1,667	

	\$ 32,657	\$ 20,410	\$ -	\$ 12,247				
Buildings and structures	\$ 32,657	\$ 20,410	\$ -	\$ 12,247				
	Acquisition cost	Accumulated depreciation	Accumulated impairment loss	Net book value				
		2015						
	The	Thousands of U.S. dollars						

Lease payments relating to finance leases accounted for as operating leases, the corresponding depreciation computed by the straight-line method for the respective lease periods assuming a nil residual value, interest expense computed by the interest method, and accounted for as operating leases for the years ended March 31, 2015 and 2014 were summarized as follows:

	Millions of yen			Thousands of U.S. dollars		
	2015		2014		201	
Lease payments	¥	216	¥	223	\$	1,797
Depreciation		196		203		1,633
Interest expense		17		19		144

Future minimum lease payments subsequent to March 31, 2015 for finance leases accounted for as operating leases were summarized as follows:

Year ending March 31,	Millions of ye	n Thousands of U.S. dollars
2016	¥ 201	\$ 1,670
2017 and thereafter	1,391	11,580
Total	¥ 1,592	\$ 13,250

Future minimum lease payments subsequent to March 31, 2015 for non-cancelable operating leases as a lessee were summarized as follows:

Year ending March 31,	Millions of yen	Thousands of U.S. dollars		
2016	¥ 3,667	\$ 30,512		
2017 and thereafter	33,953	282,548		
Total	¥ 37,620	\$ 313,060		

Future minimum lease receipts subsequent to March 31, 2015 for non-cancelable operating leases as a lessor were summarized as follows:

Year ending March 31,	Millions o	f yen	Thousands of U.S. dollars		
2016	¥ 2	61	\$	2,174	
2017 and thereafter	4,0	06		33,339	
Total	¥ 4,2	67	\$	35,513	

# 18. Supplementary Information on the Consolidated Statement of Cash Flows

Information on significant non-cash transaction:

		Millions	of yen			usands of 5. dollars
	2	015	2	014	2	2015
Increase in asset retirement obligations	¥	855	¥	942	\$	7,111
Capitalized lease	¥	5	¥	259	\$	42

### 19. Related Party Transactions

Principal transactions between the Company and a company which is majority owned by a director and the director's relatives during the years ended March 31, 2015 and 2014 were summarized as follows:

		Millions	of yen			isands of 6. dollars
	2	015	2	014	2	2015
SHOEI Co., Ltd.:						
Insurance expense	¥	131	¥	134	\$	1,093

The outstanding balance of prepaid expenses and accounts payable related to insurance expense outline above amounted to  $\pm$ 19 million (\$159 thousand) and  $\pm$ 17 million, and  $\pm$ 0 million (\$3 thousand) and  $\pm$ 0 million at March 31, 2015 and 2014, respectively.

SHOEI Co., Ltd. ("SHOEI") is a majority owned company by a director and the director's relatives, located in Nisshin City, Aichi and it is engaged in the insurance business. The capital amount of SHOEI was ¥90 million (\$749 thousand) at March 31, 2015 and 2014.

Insurance premiums are determined in the same manner as general insurance offered by insurance companies.

### 20. Segment Information

Reportable segments of the Group are "Sales of home electric appliances" and "Others." As the "Others" segment is immaterial to the segment total, the disclosure of segment information for the years ended March 31, 2015 and 2014 has been omitted.

Loss on impairment of property and equipment for all segments was recorded in the amounts of ¥2,791 million (\$23,225 thousand) and ¥5,461 million for the years ended March 31, 2015 and 2014, respectively. The remaining balance of goodwill for all segments as of March 31, 2015 and 2014 were nil. Amortization of negative goodwill for all segments was recorded in the amounts of nil and ¥569 million for the years ended March 31, 2015 and 2014, respectively. No remaining balance of negative goodwill for all segments was recorded as of the March 31, 2015 and 2014, respectively.

As sales of products and services to external customers in a single segment account for more than 90% of net sales in the consolidated statement of operations, the disclosure of the segment information by product and service for the years ended March 31, 2015 and 2014 has been omitted.

As there were no overseas sales of products and services to external customers, the disclosure of net sales by geographical region for the years ended March 31, 2015 and 2014 has been omitted.

As there was no property and equipment located overseas, the disclosure of property and equipment by geographical region as of March 31, 2015 and 2014 has been omitted.

As sales of products and services to specific customers account for less than 10% of net sales in the consolidated statements of operations, the disclosure of information by major customers for the years ended March 31, 2015 and 2014 has been omitted.

### 21. Business Combination

# (Company Split and Transfer of Shares of Newly Incorporated Company)

Effective on October 1, 2014, the Company split off the operations of its home center stores (excluding, its sales of home electric products) into a newly incorporated company, by means of a company split, as follows. In addition, on the same date, the Company transferred all shares of the newly incorporated company to KAHMA Co., Ltd. (renamed, DCM KAHMA Co., Ltd.).

### Company Split (under common control)

(1) Outline of the transaction

a) Name and details of business transferred

Operations of home center stores (excluding, sales of home electric products)

b) Date of company split

October 1, 2014

c) Legal form of company split

The method is an Incorporation-Type Company Split in which the Company is the splitting company and the newly incorporated company is the successor company. (Simple Incorporation-Type Company Split)

This company split, pursuant to Article 805 of the Corporation Law (Simple Split), will be executed without the approval of a general meeting of shareholders.

d) Name and overview of newly incorporated company

Company name: Home Expo Co., Ltd.

Address of headquarters: 411, Hidaka 3-chome, Kariya, Aichi, Japan Representative: President and representative director, Katsuyoshi Ishiguro

Business description: Operations of home center stores

Capital: ¥10 million (\$83 thousand)

Personnel: 112

e) Other information

The Company has operated six home center stores called "Home Expo" in Aichi, Japan. Considering the business environment of the home center market being increasingly oligopolistic in recent years and possibilities for the further expansion of "Home Expo", the Company determined that this transaction, the company split and transfer of shares of the newly incorporated company, would enable it to optimize the Group's resource allocation and increase profitability in order to enhance corporate value.

### (2) Summary of Accounting Treatment

The Company split is treated as transaction under common control, in light of "Accounting Standard for Business Combinations" (ASBJ Statement No.21, issued on December 26, 2008) and "Guidance on Accounting Standard for Business Combinations and Business Divestitures" (ASBJ Guidance No.10, issued on December 26, 2008).

# Notes to Consolidated Financial Statements (continued)

### 21. Business Combination (continued)

### Information on business divestiture

### (1) Outline of transfer

a) Name and overview of transferee

Company name: KAHMA Co., Ltd, (renamed, DCM KAHMA CO., Ltd.). Address of headquarters: 411, Hidaka 3-chome, Kariya, Aichi, Japan Representative: President, representative director and officers Yoshiyuki Toyoda

Business description: Operations of home center stores

Capital: ¥6,001 million (\$49,938 thousand)

Personnel: 1,036 (as of February 28, 2014)

b) Transferred operation The Company's operations of home center stores (excluding, sales

of home electric product)

c) Objective of business divestiture

The Company has operated six home center stores called "Home Expo" in Aichi, Japan. Considering the business environment of the home center market being increasingly oligopolistic in recent years and possibilities for the further expansion of "Home Expo", the Company determined that this transaction, the company split and transfer of shares of the newly incorporated company, would enable it to optimize the Group's resource allocation and increase profitability in order to enhance corporate value.

d) Date of the business divestiture

October 1, 2014

e) Other information including legal form

The Company transferred all shares of the newly incorporated company (100% subsidiary owned by the Company) to KAHMA Co., Ltd (renamed, DCM KAHMA Co., Ltd.) in exchange for cash and other as consideration.

(2) Summary of Accounting Treatment

a) Gain on sales of shares of subsidiary

¥2,575 million (\$ 21,426 thousand)

b) Assets and liabilities related to transferred operations (As of October 1, 2014)

Milli	Millions of yen		ousands of I.S. dollars
¥	986	\$	8,204
	770		6,411
¥	1,756	\$	14,615
	69		571
	97		810
¥	166	\$	1,381
	¥	¥ 986 770 ¥ 1,756 69 97	Millions of yen     U       ¥     986     \$       770     \$     \$       4     1,756     \$       69     97     \$

c) Reporting segment in which the transferred operations were included

Operations of home center stores and other

As a result of this transfer, the Company's reporting segments were changed to "Sales of home electric appliances" and "Others" from the fiscal year ended March 31, 2015.

d) Estimated amounts of sales and operating income of transferred operations included in the consolidated financial statement of income for the year ended March 31, 2015

	Millions of yen	Thousands of U.S. dollars
Sales	¥ 4,346	\$ 36,169
Operating income	107	889

### 22. Subsequent Events (Issuance of Convertible Bonds (with Stock Acquisition Rights))

The Board of Directors of the Company resolved the issuance of convertible bonds due 2025 on June 3, 2015. The payments for the convertible bonds were completed on June 19, 2015.

The outline of the issuance is as follows:

(1) Description of convertible bonds

EDION Corporation Euro-Yen denominated convertible bonds with stock acquisition rights due 2025 (the "Convertible Bonds")

(2) Issue price (offer price)

100.5% of the principal amount of the Convertible Bonds (The Convertible Bonds are issued in the denomination of ¥10 million (\$83 thousand) each.)

(3) Issue price (amounts to be offered)103.0% of the principal amount of the Convertible Bonds

(4) Aggregate principal amount of the Convertible Bonds ¥15,075 million (\$125,447 thousand) and an aggregate principal amount of the Convertible Bonds in respect of replacement certificates

(5) Coupon

Zero

(6) Closing date and issuance date of the Convertible Bonds June 19, 2015 (London time; unless otherwise indicated, hereinafter the same shall apply)

(7) Maturity date June 19, 2025

(8) Details on Stock Acquisition Rights

a) Class and number of shares issued upon exercise of stock acquisition rights

The class of shares to be acquired by a bondholder exercising the stock acquisition rights shall be the shares of common stock of the Company, and the number of the shares shall be determined by dividing the aggregate principal amount of the Convertible Bonds with respect to the exercised stock acquisition rights by the conversion price of ¥1,240 (\$10.32). Fractional shares shall not be issued upon the exercise and no adjustment or cash payment shall be made. b) Number of Stock Acquisition Rights

1,500 unites and the number of stock acquisition rights determined by dividing the aggregate principal amount of the Convertible Bonds in respect of replacement certificates by ¥10 million (\$83 thousand) c) Items and Amounts to be Paid upon Exercise of Stock Acquisition

Rights The bonds in respect of the relevant stock acquisition rights shall be contributed upon exercising of each stock acquisition rights, and the price of the bonds shall be equal to the principal amount of the bonds. The conversion price is ¥1,240 (\$10.32) per share (initial conversion price):

d) Exercise Period of Stock Acquisition Rights

At any time during the period from, and including, July 3, 2015 to, and including, June 5, 2025 (at the local time of the place where the stock acquisition right is to be exercised), but subject to certain provisions in the terms and conditions of the Convertible Bonds e) Allotment Date of Stock Acquisition Rights June 19, 2015 f) Increase in Capital Stock and Capital Surplus Due to Exercise of Stock Acquisition Rights

The amount of capital stock increased by the exercise of stock acquisition rights shall be 50% of the maximum capital increase amount calculated in accordance with Article 17 of the "Company Calculation Ordinance", rounding up fraction of amounts. The increase in capital surplus shall be the difference between the maximum capital increase amount and the increase in capital stock.

(9) Collateral and Guarantee No collateral or guarantee

### (10) Use of Proceeds

The net proceeds of approximately  $\pm 15,000$  million ( $\pm 124,823$  thousand) from the issuance of the Convertible Bonds due 2025 are expected to be used primarily as follows:

a) Approximately ¥4,500 million (\$37,447 thousand) by the end of March 2017 for the Company's capital expenditure to purchase land and construct a building for the new flagship store which the Company decided to open along with the redevelopment plan of the front of JR Hiroshima station, plus for part of the start-up cost;

b) Approximately ¥2,500 million (\$20,804 thousand) by the end of September 2016 for the Company's capital expenditure associated with opening new stores and relocating stores for the second half period of the fiscal year ending March 31, 2016 (October 2015 through March 2016) and for the Company's capital expenditure associated with renovating existing stores;

c) Approximately ¥3,000 million (\$24,965 thousand) by the end of December 2017 for the new system implementation cost to enable logistics process re-engineering, such as efficient inventory management and shortening the lead time between the placement of an order and the delivery to customers, by way of a more efficient

Online-to-Offline business model that connects the e-commerce market and the brick-and-mortar stores aimed at expanding relevant sales in the e-commerce market that will continue to expand in the future; and

d) Approximately ¥5,000 million (\$41,607 thousand) by the end of December 2015 as funding for the repurchase of its own shares by the Company with a view to enabling the Company to enhance returns to shareholders by raising capital efficiency and to implement flexible capital policies.

The Company is planning to repurchase its own shares before the closing date of the Convertible Bonds (with stock acquisition rights) and utilize the above funding for the repurchase of its own shares to repay bank loans for which the Company borrowed to repurchase its own shares. As the number of its own shares which the Company is able to repurchase is dependent on, among other things, market conditions, to the extent not the entire amount referred to above in respect of the proceeds of the offering of the Convertible Bonds is applied towards such repurchase, any balance could be applied towards capital expenditure for new stores.

### (Distribution of retained earnings of the Company)

The following distribution of retained earnings at March 31, 2015 was approved at the Company's annual general meeting of shareholders held on June 26, 2015:

	Millions of yen	Thousands of U.S. dollars
Year-end cash dividends of		
¥10.00 (\$0.08) per share	¥ 1,044	\$ 8,686

Consolidated Financial Statements

# Independent Auditor's Report

Building a better working world

Ernst & Young ShinNinon LLC

Independent Auditor's Report

### The Board of Directors EDION Corporation

We have audited the accompanying consolidated financial statements of EDION Corporation and its consolidated subsidiaries, which comprise the consolidated balance sheet as at March 31, 2015, and the consolidated statements of income, comprehensive income, changes in net assets, and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information, all expressed in Japanese yen.

### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for designing and operating such internal control as management determines is necessary to enable the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. The purpose of an audit of the consolidated financial statements is not to express an opinion on the effectiveness of the entity's internal control, but in making these risk assessments the auditor considers internal controls relevant to the entity's preparation and fair presentation of the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of EDION Corporation and its consolidated subsidiaries as at March 31, 2015, and their consolidated financial performance and cash flows for the year then ended in conformity with accounting principles generally accepted in Japan.

### Convenience Translation

We have reviewed the translation of these consolidated financial statements into U.S. dollars, presented for the convenience of readers, and, in our opinion, the accompanying consolidated financial statements have been properly translated on the basis described in Note 1.

Ernst & young Shin Nihon LLC

A member firm of Direct & Young Global Lambes

Osaka, Japan June 29, 2015

# **Company Profile**

### **Company Information**

Company name:	EDION Corporation
Main business:	Sale of home electri
Foundation:	March 29, 2002
Capital stock:	11,940 million yen
Registered office address:	2-1-8 Kamiya-cho, N
Head office address:	1-5-17 Dojima, Kita
Number of full-time employees:	7,431 (on a non-cor

### **Stock Information**

Fiscal year:	April 1 to March 31
Number of shares authorized:	300,000,000 shares
Number of shares issued:	112,005,636 shares
Number of shareholders:	37,842
Stock listing:	First section of the T
Ticker code:	2730

## Main subsidiary companies and affiliated companies

Company name	Main office	Main business
3Q Co., Ltd.	Fukui City, Fukui	Sales of home electrical appliances
EDION COMMUNICATIONS Corporation	Nakamura-ku, Nagoya City	Sale of mobile phones
EDION HOUSE SYSTEM Corporation	Naka-ku, Hiroshima City	Sale and installation of photovoltaic power generation system, home improvement
NWORK Co., Ltd.	Chikusa-ku, Nagoya City	Operation and development of IT systems
E.R. Japan Corporation	Naka-ku, Hiroshima City	Reuse of information equipment, recycling of home electrical appliances
Fureai Channel Inc. (*)	Naka-ku, Hiroshima City	Cable television broadcasting
Sanfrecce Hiroshima FC (*)	Nishi-ku, Hiroshima City	Professional soccer team
Maruni Wood Industry Inc. (*)	Hatsukaichi City, Hiroshima	Manufacturing and sale of furniture
		* Equity method affiliated companies

### Directors and Corporate Auditors

Board of Directors			Board of Corporate Auditors	
President, Chairman, Representative Director	Masataka Kubo		Standing Statutory Auditor	Makoto Fujikawa
Deputy Chairman, Representative Director	Shoichi Okajima	Chairman, Representative Director of 3Q Co., Ltd. President, Representative Director of	Outside Statutory Auditor	Takenori Isou
		EDION COMMUNICATIONS Corporation	Outside Statutory Auditor	Takashi Okinaka
Senior Executive Vice President	Hirohisa Kato	Chief Marketing Officer	Outside Statutory Auditor	Soumitsu Takehara
Senior Executive Vice President	Seiichi Funamori	Chief Logistics Services Officer	,	
Senior Executive Vice President	Norio Yamasaki	Chief Corporate Planning Officer		
Senior Executive Vice President	Masayuki Umehara	Chief Administrative Officer		
Senior Vice President	Kazumasa Doho	Chief Franchise Officer		
Senior Vice President	Yuji Ikehata	General Manager of Marketing Department, Marketing Division		
Senior Vice President	Takahiro Kato	General Manager of Merchandizing Department, Marketing Division		
Senior Vice President	Tsuneo Mishima	Chief Eco-Living & Solar-Power Business Officer		
Senior Vice President	Kaoru Koyano	Deputy Chief Corporate Planning Officer		
Independent Director	Shozo Ishibashi			
Independent Director	Shimon Takagi			

(As of March 31, 2015)

rical appliances, etc.

Naka-ku, Hiroshima a-ku, Osaka onsolidated basis), 8,788 (on a consolidated basis)

(As of March 31, 2015)

of the following year

Tokyo and Nagoya Stock Exchanges

(As of March 31, 2015)

\* Equity method affiliated companies

(as of June 26, 2015)